

E-mail: comsec@teignbridge.gov.uk

24 January 2022

# **OVERVIEW AND SCRUTINY COMMITTEE 1**

Overview & Scrutiny of:-

Strategic Direction; Environmental Health; Waste & Recycling; Climate Change, Coastal and Flood Risk Management; Communities; Housing and Information Technology.

A meeting of the **Overview and Scrutiny Committee 1** will be held on **Tuesday, 1st February, 2022** at **10.00 am** in the **Council Chamber, Forde House Offices, Newton Abbot TQ12 4XX** 

> PHIL SHEARS Managing Director

#### Membership:

Councillors H Cox (Chair), Jenks (Vice-Chair), Clarance, D Cox, Foden, Hocking, MacGregor, Mullone, Orme, Parker, Parker-Khan, Rollason and Thorne

**Please Note:** The public can view the live streaming of the meeting at <u>Teignbridge</u> <u>District Council Webcasting</u> (public-i.tv) with the exception where there are confidential or exempt items, which may need to be considered in the absence of the press and public.

# AGENDA

- 1. Apologies
- 2. Minutes

(Pages 3 - 8)

To approve the minutes of the meeting held on 10 January 2021.

- 3. **Declaration of Interest**
- 4. Public Questions (if any)
- 5. Councillor Questions (if any)

#### 6. Executive Forward Plan

To note forthcoming decisions anticipated to be made the Executive over the next 12 months. The Executive Forward Plan can be found <u>here.</u>

7.	Work Programme	(Pages 9 - 16)
	To review the Committee's work programme.	
8.	Final Financial Plan Proposals 2022/23 to 2024/25	(Pages 17 - 70)

#### 9. Executive Member biannual update Councillor Connett -Strategic Direction

If you would like this information in another format, please telephone 01626 361101 or e-mail info@teignbridge.gov.uk

# **OVERVIEW AND SCRUTINY COMMITTEE 1**

# MONDAY, 10 JANUARY 2022

#### Present:

Councillors H Cox (Chair), Jenks, D Cox, Hocking, Orme, Parker and Rollason Councillor Thorne (remotely)

Members in attendance:

Councillors Connett, Dewhirst, J Hook, Keeling, Purser and Wrigley

Apologies:

Councillors Clarance, Foden, MacGregor, Mullone and Parker-Khan

Officers in Attendance:

Amanda Pujol, Head of Community Services and Improvement Martin Flitcroft, Chief Finance Officer & Head of Corporate Services David Eaton, Environmental Protection Manager Rebecca Hewitt, Community Safety and Safeguarding Manager Christopher Morgan, Trainee Democratic Services Officer Trish Corns, Democratic Services Officer

### 68. MINUTES

The Minutes of the meeting held on 15 November 2021 were approved as a correct record and signed by the chair with the amendment to Minute 63, resolution (b): delete *officer group* and insert *Action Climate Teignbridge*.

### 69. DECLARATION OF INTEREST

Councillor Hocking declared an Appendix 2 interest in agenda item 8, initial financial plan proposals in his capacity as Trustee of Newton Abbot Community Transport Association. He spoke but did not vote on this item.

## 70. PUBLIC QUESTIONS

None.

## 71. COUNCILLOR QUESTIONS

None.

## 72. EXECUTIVE FORWARD PLAN

The Executive Forward Plan listing items to be considered by the Executive over the next few months including to which overview and scrutiny committee remit each issue fell, was noted.

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### 73. WORK PROGRAMME

The Committee's work programme as circulated with the agenda was noted.

## 74. INITIAL FINANCIAL PLAN PROPOSALS 2022/23 TO 2024/25

Councillor Keeling, the Executive Member for Corporate Resources referred to the agenda report and the Executive recommendation to Council on 13 January 2021 to approve the council tax base of 49,633 for 2022/23 as set out in appendix 2 to the agenda report. He thanked the Chief Finance Officer and staff for producing a balanced budget amongst the financial pressures and challenges of the covid pandemic.

The Chief Finance Officer presented the Council's budget proposals and the way forward for the Council as far as could be predicted given uncertainties regarding the pandemic and future government funding.

The impact of covid had been significant but the financial situation was better than at March 2020. Only one year government financial settlement had been granted and future funding streams were difficult to predict. The impact of Brexit was difficult to calculate and understand because this had been masked by covid. The predicted budget gap for 2024/25 was £2.7 million.

As the Council's Section 151 Officer he had a statutory responsibility to present a balanced budget.

The budget proposals included:

- An increase in the Band D council tax of £5 to £185.17 for 22/23(2.78%)
- £5 increase in Band D was below the Devon average for Districts
- Fees and charges/rents income continue to be lower than pre covid levels
- Continued funding for a climate change officer and enhanced planning enforcement, more temporary resources
- Maintaining revenue reserves at just above £2 million (circa 13.0% of net revenue budget)
- Increasing climate change projects within the capital programme
- Increased support for Housing including the Teignbridge 100
- Provision for employment sites
- Tidy Teignbridge fund.
- Rural aid fund of £26,000

Key issues to resolve included:

- Heavy use of earmarked reserves to balance the books
- Significant savings in 21/22 and continuing into future years
- Revenue contributions to support capital programme remain at zero
- Staff savings where possible and vacancy management
- Communications with Government to clarify our predicament
- Inflationary increases in fees and charges in line with last years MTFP
- Service reviews to deliver savings options
- Continuing with income generating projects where viable

• Significant service delivery was statutory

In response to questions the Chief Finance Officer advised that: there was no limit imposed on Parish and Town Council precepts; and a report regarding funding for community groups was due to be presented to the Executive in the near future.

It was proposed, seconded and unanimously

#### RECOMMENDED

That Council resolves to approve the council tax base of 49,633 for 2022/23 as set out in appendix 2 of the agenda report for the Executive meeting on 4 January 2022.

The full presentation can be found at:

https://democracy.teignbridge.gov.uk/ieListDocuments.aspx?CId=391&MId=2977 &Ver=4

# 75. PSPO (CONTROL OF DOGS) TASK AND FINISH GROUP - REVIEW OF THE CURRENT ORDER

Consideration was given to the report of the Task and Finish Group which was tasked in December 2020 to review the current order for improvements, and to consult with Town and Parish Councils, Councillors, the public and interested parties.

The agenda report summarised the results of the consultation and the considerations of the Task and Finish Group.

It was proposed, seconded and unanimously

### RECOMMENDED

That the Executive consider and approve the continuation of the Public Space Protection Order (PSPO) for Responsible Dog Ownership under ss59 to 75 of the Anti-Social Crime and Policing Act 2014, taking into account the following recommendations of the Task and Finish Group;

- 1. That the lead length should be reduced to 1m and it should be a fixed type lead and
- 2. Officers increase the signage in key locations to inform the public of the controls.

### 76. EQUALITY AND DIVERSITY POLICY

Consideration was given to a proposed Equality and Diversity Policy as circulated with the agenda. The policy reflected the Council's commitment to provide equality in every area of its work delivering quality services in a fair and equitable way that promoted equality, diversity and inclusion.

It was proposed, seconded and unanimously,

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#### RECOMMENDED

The Executive adopt the Equality and Diversity Policy and the proposed equality objectives contained within the document circulated with the agenda.

#### 77. COMMUNITY SAFETY ANNUAL REPORT

The Community Safety and Safeguarding Manager referred to the circulated report which set out the background of the Community safety Partnership (CSP), its work over the past year and its priorities for the forthcoming year.

The statutory partnership worked collaboratively across Devon and the Peninsula to tackle issues such as child sexual exploitation, modern slavery, drug misuse, prejudice related crime, and to prevent violent extremism, domestic violence and abuse.

In 2021/22 the CSP received a £25,000 grant of Safer Communities funding from the Office of Police and Crime Commissioner, and £900,000 over four years for the delivery of the Turning Corners Programme.

### RESOLVED

The report be noted and that Councillors submit any questions to the Community Safety and Safeguarding Manager by 11 January 2022 that they wish to be raised at the next Community Safety Partnership meeting.

# 78. EXECUTIVE MEMBER BIANNUAL UPDATE HOMES AND COMMUNITY COUNCILLOR WRIGLEY

The Executive Member for Housing, Communities and IT updated the Committee on progress of services within the portfolio which included community engagement, customer services, community safety and access to services.

The update included the following:

- Progress with the Teignbridge 100 developing affordable housing.
- 13 units completed of the155 community led affordable housing programme, with 65 having been granted planning consent.
- Rough sleepers reduced from 7 last quarter to 4 this quarter
- The purchase of a property to provide emergency accommodation for homeless households.
- Additional COVID funding (£115k) for rough sleepers used to deliver health assessments including vaccinations.
- Empty homes target met and a reduction to 344 empty homes.
- Funding of Minimum Energy Efficiency Standard (MEES) to address poorly energy efficient private rented accommodation.
- Delivery of Air Source Heat Pumps to the target of 180 homes through 2 funding sources Warm Homes Fund (Deadline May 2022) and Green Homes Grants Local Authority Delivery (Deadline, March 2022).

- Disabled Facility Grant spend was on track assisting the community with disability adaptations.
- Review of voluntary sector funding by Overview & Scrutiny Committee.
- Distribution of the Household Support Fund in collaboration with Citizen Advice Bureau -£145k has been allocated, £85k has been spent (over 500 applications received).
- Proposals were being worked on to introduce a Teignbridge Lottery for Communities.
- Town and Parish councils were consulted on the budget proposals.
- Moving from Windows 10 to m365 for the Council which would improve agile working and bring efficiencies.

The full presentation can be found at: <u>https://democracy.teignbridge.gov.uk/ieListDocuments.aspx?CId=391&MId=2977</u> <u>&Ver=4</u>

COUNCILLOR H COX Chairman

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## PROPOSAL FORM FOR ITEMS FOR FOR CONSIDERATION BY OVERVIEW & SCRUTINY

Submitted by:

Item for Consideration:



Expected outcome i.e. new policy, new action, new partnership, review and/or scrutinise the performance of other public bodies or of the Council in relation to its policy objectives, performance targets and/or particular service areas:

Priority	for	matter	to	be	con	sider	red:
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High (up to 3 months) Medium (3-6 months) Low (over 9 months)	s).				
Basis on which priority has been set					
The suggested item should be included in future programme(s) because tick as appropriate)	The suggested item should be included in future programme(s) because: (please tick as appropriate)				
(a) It is a district level function over which the district has some control					
<ul> <li>(b) It is a recently introduced policy, service area of activity which would be timely to review.</li> <li>(c) It is a policy which has been running for some time and is due for review</li> </ul>					
(d) It is a major proposal for change					
(e) It is an issue raised via complaints received					
(f) It is an area of public concern					
(g) It is an area of poor performance					
(h) It would be of benefit to residents of the district					

(i) Which of the Council's objectives does the issue address?

(j) Is there a deadline for the Council to make a decision? (If so, when and why?)

Members are requested to provide information on the following:-

(k) What do you wish to achieve from the review?

(I) Are the desired outcomes likely to be achievable?

(m) Will it change/increase efficiency and cost effectiveness?

**Additional information** – an explanatory sentence or paragraph to be provided below to support each box which has been ticked.

Please return completed form to Democratic Services Department.

# **OVERVIEW & SCRUTINY COMMITTEE (1) WORK PROGRAMME 2022**

#### <u>Strategic Direction; Environmental Health; Waste & Recycling; Climate Change</u> <u>Emergency; Communities; Housing & Information Technology</u>

#### <u>Chair</u> – Cllr H Cox <u>Vice Chair</u> – Cllr Jenks

#### Portfolio Holders Strategic Direction (Council Leader - Cllr Connett) Recycling, Household Waste & Environmental Health (Cllr Dewhirst) Homes & Communities (Cllr Wrigley) Climate Change, Coastal and Flood Risk Management (Cllr J Hook)

The Overview and Scrutiny Committee Work Programme details the planning activity to be undertaken over the coming months.

The dates are indicative of when the Committee will review the items. It is a flexible programme however and it is possible that items may need to be rescheduled and new items added with new issues and priorities.

#### Standing Item Strata Joint Executive Minutes

1 February 2022 Deadline for reports	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Councillor Connett (Strategic Direction)
Final Financial plan Proposals 2022/23 to 2024/25	Report	Chief Finance Officer

29 March 2022 Deadline for reports	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Councillor Dewhirst (Recycling, Household Waste & Environmental Health)
Council Strategy Performance Monitoring Q3	Report	Performance and Data Analyst EM Cllr A Connett Executive Member
Homeless Strategy	Report	Housing Needs Lead EM Cllr Wrigley
Teign Estuary – the next steps		EM Cllr A Dewhirst Drainage Manager Head of Place and Commercial Services

10 May 2022 Deadline for reports	Report	Lead Officer / Next Steps

Executive Member Presentation	Presentation	Cllr J Hook (Climate Change, Coastal and Flood Risk Management)
Council Strategy Performance Monitoring Q4	Report	Performance and Data Analyst EM Cllr A Connett Executive Member

12 July 2022 Deadline for reports	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	EM Cllr Wrigley (Homes and Community

11 October 2022 Deadline for reports	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Councillor Connett (Strategic Direction)

13 December 2022 Deadline for reports	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Councillor Dewhirst (Recycling, Household Waste & Environmental Health)

10 January 2023 Deadline for reports	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Cllr J Hook (Climate Change, Coastal and Flood Risk Management)
Initial Financial plan Proposals 2023/24 to 2025/26	Report	Chief Finance Officer

7 February 2023	Report	Lead Officer / Next Steps
Deadline for reports		

Executive Member Presentation	Presentation	EM Cllr Wrigley (Homes and Community
Final Financial plan Proposals 2023/24 to 2025/26	Report	Chief Finance Officer

# Items to be scheduled

Task & Finish Groups	Lead Officer		
Historic Task & Finish Groups			
COVID 19 Community Impact	Joint with OS2	Amanda Pujol	
BAME	Joint with OS2	Amanda Pujol	
Voluntary Sector		Amanda Pujol/ Rebecca Gordon	
Climate and Ecological		David Eaton/William Elliott/	
Emergency (set up 9 Feb 2021		Loraine Montgomery	
meeting)			
PSPO		David Eaton	

# Past Meetings

20 April 2021	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Cllr Wrigley - Homes and
		Communities
Housing Strategy	Report	Head of Community Services and Improvement/Housing Enabling & Development Manager/ Housing Strategy Officer EM Cllr Wrigley
Strata Executive Minutes	Minutes	EM Cllr Wrigley
25 January 2020		
PSPO (control of dogs) Task and	Report	EM Cllr Dewhirst
Finish Group		Environment Protection Manager

22 June 2021	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Strategic Direction - Leader, Cllr
		Connett
Teignbridge affordable housing	Report	EM Cllr Wrigley
development proposals		Housing enabling and
		Development Officer
Council Strategy Performance	Report	Project Manager, BID
Monitoring Q4		EM CIIr A Connett
		Executive Members
Empty Homes Policy	Report	Private Sector Housing Manager
		EM Cllr Wrigley

13 September 2021	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Councillor Dewhirst (Recycling, Household Waste & Environmental Health)
Council Strategy Performance Monitoring Q1	Report	Project Manager, BID EM CIIr A Connett Executive Members
Recycling targets	Report	EM Cllr Dewhirst Waste and Cleansing Manager
PSPO Task and Finish Group interim report	Report by Task and Finish Group	EM Cllr Dewhirst Waste and Cleansing Manager Environmental Protection Manager
Voluntary Sector Task and Finish Group	Report	EM Cllr Wrigley Homes and Communities Head of Community Services and Improvement

15 November 2021 Deadline for reports	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	Cllr J Hook (Climate Change, Coastal and Flood Risk Management)
Council Strategy Performance Monitoring Q2	Report	Performance and Data Analyst EM Cllr A Connett
Climate and Ecological Emergency Task and Finish group	Report by Task and Finish Group	EM Cllr AJ Hook Environmental Protection Manager
Voluntary Sector Funding Task and Finish Group	Report by Task and Finish Group	Community Safety and Safeguarding Manager Head of Community Services and Improvement
River Teign Briefing from representatives of EA and SWW		Cllr D Cox/ EM Cllr A Dewhirst Drainage Manager Head of Place and Commercial Services

10 January 2022	Report	Lead Officer / Next Steps
Executive Member Presentation	Presentation	EM Cllr Wrigley (Homes and Community
Initial Financial plan Proposals 2022/23 to 2024/25	Report	Chief Finance Officer
Equality Policy	Report	EM Cllr Wrigley (Homes and Community/ Community Safety and Safeguarding Manager
Community Safety Annual Report	Report	Community Safety & Safeguarding Manager EM Cllr Wrigley

PSPO Task and Finish group	Report	Task & Finish Group
Review of the current Order		Environmental Protection Manager

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## Teignbridge District Council Overview & Scrutiny 1 1 February 2022 Part i

## FINAL FINANCIAL PLAN PROPOSALS 2022/23 TO 2024/25

# **Purpose of Report**

To consider the final financial plan proposals 2022/23 to 2024/25 for recommendation to Council on 22 February. These proposals include recommended revenue and capital budgets for 2022/23 and planned in outline for 2023/24 and 2024/25.

# Recommendation(s)

The Committee is recommended to resolve:

That the Overview and Scrutiny Committee 1 recommends that these proposals be considered together with any subsequent consultation comments for approval by Council as the final budget for 2022/23 and the outline plan for the subsequent years 2023/24 and 2024/25.

The proposed budget includes:

- An increase in council tax of £5 or 2.78% to £185.17
- Continued funding for a climate change officer (with increased temporary resources) and enhanced planning enforcement
- Increased provision in the capital programme for climate change projects
- The continuing reduction in new homes bonus
- Other central funding reductions in particular provisional assumptions for business rates for future years and reset of the baseline
- Reserves at 12.8 % of the net revenue budget or just over £2.0 million
- Increased support for housing including the Teignbridge 100 whilst backing business and bringing people and organisations together for local neighbourhood planning
- Infrastructure delivery plan investment funded by community infrastructure levy and external sources where available
- Continuation of grant funded South West Regional Monitoring Programme
- Town centre investment in infrastructure and employment
- The re-introduction of rural aid at £26,000 for 2022/23
   A new two year pot of £40,000 per annum for 'Tidy Teignbridge' initiatives to improve cleanliness for town and parish councils
- A provision for voluntary and community sector small grant scheme for 2022/23



- Paying £1 million off our pension deficit in 2022/23 to reduce ongoing contributions
- Additional temporary resources to deliver expediently the significant projects and proposals identified above and within the capital programme, service reviews and processes to identify business and system improvements/developments, estate management, governance and communications

# **Financial Implications**

The financial implications are contained throughout the Executive report attached. The main purpose being to approve the final budget proposals for both revenue and capital budgets and medium term financial plan covering the years 2021/22 to 2024/25.

Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: <u>martin.flitcroft@teignbridge.gov.uk</u>

## **Legal Implications**

The Executive is required under the budget and policy framework procedure rules in the constitution (section 7(a) and 7 (b)) to agree and recommend a budget to Council each year. See section 8 of the attached report.

Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: <u>martin.flitcroft@teignbridge.gov.uk</u>

## **Risk Assessment**

The risks involved in not setting a balanced budget are highlighted throughout the attached report. The major risks are in 3.9, 4.14, 4.16 and 4.27 with reference to uncertainties as to income projections as a result of Covid 19, future funding – particularly business rates retention and New Homes Bonus and an alternative funding stream to replace New Homes Bonus when this is scrapped. A programme of identifying savings or increased income is required to meet the budget gaps in 2024/25 and future years thereafter if additional funding is not provided from Government.

Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk

## **Environmental/ Climate Change Implications**

The revenue budget supports the funding of a Climate Change Officer and associated revenue budget and capital projects are highlighted which contribute



towards our climate change objectives in appendix 7 – capital programme. Additional temporary staffing resources are proposed within the revenue budget to assist with the implementation of various works to meet our climate change aspirations.

David Eaton – Environmental Protection Manager Tel: 01626 215064 Email: david.eaton@teignbridge.gov.uk

# **Report Author**

Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk

# **Executive Member**

Councillor Richard Keeling – Executive Member for Resources

# **Appendices/Background Papers**

Executive report 8 February 2022 and associated appendices Budget and settlement files The Constitution

## 1. PURPOSE

- **1.1** To consider the final financial plan proposals 2022/23 to 2024/25 as appended, to be considered by the Executive on 8 February 2022.
- **1.2** These proposals include recommended revenue and capital budgets for 2022/23 and planned in outline for 2023/24 and 2024/25.
- **1.3** The report and appendices to be considered by the Executive on 8 February 2022 are appended for ease of reference. Members are asked to refer to these papers for all background information.

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## Teignbridge District Council Executive 8 February 2022 Part i

### FINAL FINANCIAL PLAN PROPOSALS 2022/23 TO 2024/25

## **Purpose of Report**

To consider the final financial plan proposals 2022/23 to 2024/25 for recommendation to Council on 22 February. These proposals include recommended revenue and capital budgets for 2022/23 and planned in outline for 2023/24 and 2024/25.

## Recommendation(s)

The Executive propose a budget set out as in appendix 4 for revenue and appendix 7 for capital and

#### Resolve

That these proposals be considered together with any subsequent consultation comments for approval by Council as the final budget for 2022/23 and the outline plan for the subsequent years 2023/24 and 2024/25.

The proposed budget includes:

- An increase in council tax of £5 or 2.78% to £185.17
- Continued funding for a climate change officer (with increased temporary resources) and enhanced planning enforcement
- Increased provision in the capital programme for climate change projects
- The continuing reduction in new homes bonus
- Other central funding reductions in particular provisional assumptions for business rates for future years and reset of the baseline
- Reserves at 12.8 % of the net revenue budget or just over £2.0 million
- Increased support for housing including the Teignbridge 100 whilst backing business and bringing people and organisations together for local neighbourhood planning
- Infrastructure delivery plan investment funded by community infrastructure levy and external sources where available
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- The re-introduction of rural aid at £26,000 for 2022/23
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- A provision for voluntary and community sector small grant scheme for 2022/23
- Paying £1 million off our pension deficit in 2022/23 to reduce ongoing contributions
- Additional temporary resources to deliver expediently the significant projects and proposals identified above and within the capital programme, service reviews and processes to identify business and system improvements/developments, estate management, governance and communications

# **Financial Implications**

The financial implications are contained throughout the report. The main purpose being to approve the final budget proposals for both revenue and capital budgets and medium term financial plan covering the years 2021/22 to 2024/25.

Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: <u>martin.flitcroft@teignbridge.gov.uk</u>

# Legal Implications

The Executive is required under the budget and policy framework procedure rules in the constitution (section 7(a) and 7 (b)) to agree and recommend a budget to Council each year. See section 8 of the report.

Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: <u>martin.flitcroft@teignbridge.gov.uk</u>

# **Risk Assessment**

The risks involved in not setting a balanced budget are highlighted throughout the report. The major risks are in 3.9, 4.14, 4.16 and 4.27 with reference to uncertainties as to income projections as a result of Covid 19, future funding – particularly business rates retention and New Homes Bonus and an alternative funding stream to replace New Homes Bonus when this is scrapped. A programme of identifying savings or increased income is required to meet the budget gaps for future years if additional funding is not provided from Government.

Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk



# **Environmental/ Climate Change Implications**

The revenue budget supports the funding of a Climate Change Officer and associated revenue budget and capital projects are highlighted which contribute towards our climate change objectives in appendix 7 – capital programme. Additional temporary staffing resources are proposed within the revenue budget to assist with the implementation of various works to meet our climate change aspirations.

David Eaton – Environmental Protection Manager Tel: 01626 215064 Email: david.eaton@teignbridge.gov.uk

# **Report Author**

Martin Flitcroft – Chief Finance Officer Tel: 01626 215246 Email: martin.flitcroft@teignbridge.gov.uk

# **Executive Member**

Councillor Richard Keeling - Executive Member for Resources

# **Appendices/Background Papers**

- App 1 Budget timetable 2022/23
- App 2 Recommended council tax base 2022/23
- App 3 Council tax calculator 2022/23
- App 4 Summary revenue plan 2021/22 onwards
- App 5 Revenue budget detail
- App 6 Fees and charges summary
- App 7 Capital programme

Budget and settlement files

The Constitution

### 1. PURPOSE

- **1.1** To consider the final financial plan proposals 2022/23 to 2024/25 for recommendation to Council on 22 February.
- **1.2** These proposals include recommended revenue and capital budgets for 2022/23 and planned in outline for 2023/24 and 2024/25.

### 2. SUMMARY

**2.1** Recent budgets have taken account of reducing government grant over the period of the last comprehensive spending review. We have received the provisional local government finance settlement for 2022/23 which is a



settlement for one year. Lower tier services grant continues but at a lower sum (£0.15 million) and a new one off grant - 'Services Grant' has been provided for all local authorities. The allocation for Teignbridge is £0.234 million. New Homes Bonus (NHB) is extended for one more year but with no legacy payments. Council tax thresholds are maintained at the higher of 2% or above £5 (see 4.5 for full explanation). 100% business rates retention was promised in earlier consultations but with the transfer in of some funding obligations. Government had suggested introducing 75% business rates retention however this appears to be scrapped now as part of the levelling up agenda. We will continue to work as a Business rates pool with the rest of Devon. Receipt of revenue support grant ended in 2018/19 and new homes bonus legacy payments were reduced. The reduction was from 6 years to 5 years in 2017/18 and then to 4 years from 2018/19. An initial baseline reduction of 0.4% was also set for 2017/18 reducing the Bonus further. No further modifications were made in 2018/19 through to 2021/22. For 2022/23 New Homes Bonus continues for a further year following receipt of the provisional settlement. Government had indicated its intention to cease New Homes Bonus in future years with further consultation to take place next year about any future replacement. See also 4.16 below.

- 2.2 We have benefitted from previous savings plans and restructuring efficiencies are still producing cost reductions. This budget also benefits from the Strata partnership and savings made. We are in the first year of 'Better 2022' as part of the recovery plan to identify savings through service reviews following the successful Business Efficiency Service Transition (BEST) 2020 reviews and Business Challenge in earlier years.
- 2.3 The economy remains turbulent due to Covid 19 and the uncertainties continue about future demand, supply and outcomes now that we have left the European Union. Teignbridge has seen significant losses in income over the last eighteen months in particular from fees and charges the largest losses being leisure and car parking, rental income has also seen significant reductions. Some good recovery has taken place in specific income streams but still well below pre pandemic projections. The new Omicron variant is likely to provide further uncertainty.
- **2.4** General increases in most off street parking charges are proposed to cover inflation and in particular the continuing higher business rates from the revaluation which mainly falls on car parking (see also 4.3 below).
- **2.5** Rural aid has been re-introduced into the budget proposals at £26,000 for 2022/23 after having been frozen for two years due to the pandemic. Other schemes include a proposal for two years to increase funds to deal with street cleansing for towns and parishes to bid into totaling £40,000 per annum and the introduction of a voluntary sector small grant scheme at just over £9,000 for 2022/23.
- **2.6** The capital programme to 2024/25 includes infrastructure delivery plan projects funded by CIL and external sources where available. The investment in housing continues including the significant provision for social and



affordable housing (The Teignbridge 100) and investment in efficient heating systems. There are provisions for spending on climate related schemes, including a provision for the third phase of Public Sector Decarbonisation Scheme following successful bids in relation to Forde House and Newton Abbot Leisure Centre, Broadmeadow Sports Centre and Teignmouth Lido. The main aim is to reduce our impact on climate change and become carbon neutral, create more affordable homes and jobs. Significant provisions have also been included for town centre investment, including the Future High Streets Fund schemes, and employment infrastructure to help stimulate growth in the local economy and ensure it is an attractive and well-connected environment for local businesses. Prudential borrowing supports a number of projects where a good return on capital can be demonstrated. The South West Regional Coastal Monitoring Programme continues, fully funded from Environment Agency grant.

#### 3. BACKGROUND

- **3.1** The budget and policy framework procedure rules in the Constitution set out the process for developing annual budgets and their approval by Council. Thus there is a budget timetable in the Executive forward plan which includes Overview and Scrutiny 1 and 2 consideration of the financial plan proposals. The detailed **timetable** is shown at **appendix 1**. The Council is responsible for the adoption of its budget including approving the appropriate level of council tax.
- **3.2** Previous budgets took account of reductions in government grant. An ambitious programme of **savings** was identified reducing costs and increasing income. **Revenue support grant** was cut by £1.0 million in 2015/16, just under an additional £0.9 million in 2016/17 and a further reduction of £0.75 million in 2017/18. In 2018/19 the reduction was just under £0.5 million leaving revenue support grant at just under £0.4 million. We received nothing in 2019/20 and thereafter.
- **3.3** The impact of Covid 19 resulted in a significant budget gap arising in 2020/21 and a **savings** exercise was undertaken to deliver in year savings of just over £2 million. These savings have also been assessed for future years and included where applicable. Rural Aid was suspended for two years but is to be re-introduced as detailed in 2.5 above. Covid 19 is likely to continue to impact on income streams in future years. The Government provided support for losses from sales, fees and charges for the first three months of 2021/22 and a further tranche of general grant funding but that has now ceased and nothing further has been provided. Capital schemes providing positive net income have also been reflected within the medium term financial plan.
- **3.4** Business Efficiency Service Transition (BEST) 2020 was rebranded as Better 2022 as part of the recovery plan work in response to the pandemic. Options for continuing to reduce budgets have been or are being evaluated and also the pressures or investment that might require those savings. Those savings that can be made have been built into the budgetary figures.



- **3.5** Our ten year Strategy takes us to 2030. This sets the tone for contributing to civic life and ensuring public services focus on 'place and person' while remaining accountable, fair and value for money. At the heart are the Teignbridge Ten overarching projects that guide our activities, where we focus our resources and how we shape services to deliver real progress for the district.
- **3.6** There are no proposed amendments to the council tax support scheme. The scheme already makes provision for an uplift in income band thresholds so we can protect claimants from receiving reduced levels of support as a result of a small uplift in their state benefits if necessary. A budget survey was planned and has been put on the website and publicised to encourage feedback. In particular it will be brought to the attention of **businesses**, the residents' panel and Teignbridge relationship groups.
- 3.7 The current council tax for Teignbridge is £180.17 per year for an average band D property. The 2021/22 tax base or effective number of properties for calculating council tax income is 48,410. Thus current year council tax income for the district is estimated at £8.7 million as shown in appendix 2 the recommended council tax base 2022/23. A table of values for various increases in council tax is shown at appendix 3 the council tax calculator.
- **3.8** Of the current total average annual £2,099.47 council tax collected per property, Teignbridge keeps 9% or just over £3.46 per week for its services. 72% goes to County, 11% to the Police, 4% to the Fire Authority and 4% to parishes and towns for their local precepts. The Teignbridge council tax of £180.17 is below the current average of Devon districts of £186.86.
- **3.9** Significant government funding and cost changes affecting us for current and future years are as follows:

Pay increases for current and future years. A one year deal to employees as tabled by the National Employers for Local Government Services for 2021/22 is not yet agreed. A flat rate increase for all grades of 1.75% and 2.75% for the lowest NJC point is proposed. This final offer is built into the current year's salary budgets. There is no agreed increase for next year however an assumption of 2% for next year and thereafter has been built into the initial financial plan proposals.

The actuarial valuation of the Devon pension fund for 31 March 2019 required increased employers contributions from the Employer over the next three years. We reduced this cost by upfront payments. We also propose repaying a further £1 million in 2022/23 to reduce the overall deficit;

The continuing consultation on reforms to New Homes Bonus paying only legacy payments reducing receipts and the proposal to potentially cease New Homes Bonus after 2022/23 and replace with an alternative source of housing funding and what that level of funding will be going forward;

The outcome of consultation on the changes to business rates. A delayed reset of the baselines for the business rates retention scheme to 2023/24 and the impact on the business rates retained for 2023/24 and thereafter. Additional staffing and running costs to maintain delivery of the refuse and recycling service and for the additional dwellings being built and in occupation. This includes the recent approval to increases in pay for this service using market forces.

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Other budget pressures anticipated and included are for reduced income streams continuing as a result of Covid 19 and general activity levels. Any other gap can be met by use of earmarked reserves (with any additional shortfall in year being investigated and further savings being made in year).

**3.10** The Executive has had three **monitoring** reports this financial year on 5 July, 16 September, and 2 November 2021. These have updated current year budgets and also future year forecasts. The provisional local government settlement was announced on 16 December and Teignbridge responded on 7 January. The final settlement is still awaited.

#### 4. **REVENUE FINANCIAL PLAN**

- **4.1 Appendix 4** to this report is the draft budget scenario for the next three years. The effects of budget variations in 2021/22 already approved by Executive and Full Council are included. Future savings expected from the Strata partnership have been fed into the plan.
- **4.2** Proposed **fees and charges** draft income totals for each service are shown at **appendix 5**. Detailed recommended fees and charges have been available on the website since early January at this <u>link</u>. There are general changes for most charges with some areas being altered to reflect better alignment to cost recovery and/or comparable charges/market rates elsewhere. Charges at Newton Abbot indoor and outdoor market are still frozen after having been reduced previously.
- **4.3** Changes to car parking charges are mainly inflationary. This will help towards inflation, increases in card payment charges and rates increases arising from the revaluations that mostly affects car parks. The main changes have been to increase charges generally across the majority of car parks including permits and introduce all year round charges to public car parks that are currently free or have only 'Summer' charges at present.
- **4.4** The successful opt in green waste subscription has seen an increase in customers over the past year. It is proposed to increase the fee to £50 in 2022/23. The fee continues to be below the national average.
- **4.5** The **Localism Act** introduced the power for the Secretary of State to set principles each year under which council tax increases are determined as excessive. This can apply to Teignbridge, County, Fire, Police, or towns and parishes. For the current year limits are to continue to be set for all but towns and parishes with a referendum being triggered if districts had an increase of 2% and above, AND above £5.
- **4.6** In all such cases Teignbridge has to make the arrangements to hold a **local referendum** for residents. Costs can be recovered from the relevant

.gov.uk precepting authority. The Government has previously expected town and parish councils to demonstrate restraint when setting precept increases. They will be looking for clear evidence of how the sector is responding to this challenge, mitigating increases by the use of reserves where they are not earmarked for other purposes or for 'invest to save' projects which will lower ongoing costs. Any controls for town and parish councils continue to be deferred subject to these conditions being adhered to.

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- **4.7** The extra income from any increase in **council tax** is shown at **appendix 3** and this additional amount would be recurring in future years. The proposal is to increase council tax in Teignbridge by 2.78% or £5 to £185.17. This is the annual charge for an average band D property and the increase equates to less than 10p a week. A £5 increase has also been assumed for 2023/24 and 2024/25.
- **4.8** Council tax **freeze grants** have ceased with the last one being received in 2015/16. This was equivalent to a 1% increase in council tax but assumed no council tax support reduction so amounted to £78,000.
- 4.9 Teignbridge is required to estimate the surplus or deficit on the council tax collection fund on 15 January each year for the following budget year. A surplus of £0.5 million was estimated which has to be shared between the major preceptors in 2022/23 per their current precepts. The District share is £62,309 allocated against next year's budget as shown at line 18 in appendix 4.
- **4.10** Settlement funding of business rates retention baseline to the Council from Government is £3.4 million for the current year.
- **4.11** We had a **four year funding deal** which ended in 2019/20 and one year settlements for 2020/21 and 2021/22. We have now received a one year settlement for 2022/23 and the figures are shown in the table below:

	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	£million	£million	£million	£million	£million	£million
Revenue	0.847	0.000	0.000	0.000	0.000	0.000
support						
grant						
Rates	3.169	3.685	3.339	3.394	3.394	3.394
baseline						
funding						
New homes	3.436	2.917	2.614	2.244	1.485	1.270
bonus						
Main grant	7.452	6.602	5.953	5.638	4.879	4.664
Cash		-0.850	-0.649	-0.315	-0.759	-0.215
reduction in						
year						

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Percentage		-11%	-10%	-5%	-13%	-4%
reduction in						
year						

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The table shows the cash reductions of £0.9 million in 2018/19, £0.6 million in 2019/20, £0.3 million in 2020/21, £0.8 million in 2021/22 and £0.2 million in 2022/23. Percentage reductions are 37% in total over the five years. Main grant funding had reduced by one third by 2019/20 when compared to 2013/14 when rates retention and council tax support started and continues to drop. Revenue support grant has also reduced from £4.5 million to zero over the same period to 2019/20. Uncertainty exists for 2023/24 when the delayed proposed reset of the baseline is likely to occur, reducing gains established from growth and altering business rates retention.

- **4.12** The **business rates retention** 50% funding system started on 1 April 2013. Rules for charging and rateable values are still set nationally by Government and the Valuation Office respectively. The system includes top ups, tariffs, levies and safety nets. The latter is to protect income to some extent within overall reducing national funding levels. The system is more complicated as Government has introduced small and rural business rates relief. The cost of this through loss of rates retention income to Teignbridge is generally covered by separate specific grant.
- **4.13** Within Devon it has been beneficial for authorities to form a **rates pool** to avoid any payment of levy from Devon to the Government. With historic assumptions of moderate business growth in the area significant savings have been achieved increasing over the years. The pool also spreads the risk of any business downturn in an authority over all members of the pool and encourages economic prosperity across authority boundaries. The Devon pool became a 100% business rate pilot for 2018/19 following its successful submission and reverted back to a rates pool thereafter. It is anticipated that whilst business rates income may stall/decline going forward the benefits of being in a pool for 2022/23 still exist and so an application for this has been submitted.
- 4.14 Teignbridge's position is better than the rates baseline because of estimated growth in business rates. We have also gained from pooling and this has been shown together with previous growth in the revenue summary as estimated rates retention and pooling gain. 100% rates retention was originally promised by 2020 but with the transfer in of some funding responsibilities and the share of the total for districts could have been reduced. Levies would cease but there may still be some opportunity for pooling of risk. Leaving the European Union and now Covid 19 appeared to have initially delayed the roll out of any eventual 100% business rates retention and a reset of baselines in 2022/23 which has now been postponed to 2023/24 will have a negative impact on funding levels. The provisional settlement now suggests that the initial move to 75% business rates retention is not to be pursued or the eventual 100% retention as a result of the levelling up agenda so we await the outcome of how the funding changes and consultation will be explored in the next twelve months.



- **4.15** New homes bonus is also part of core funding and is top sliced from settlement grant. It is based on additional property brought into occupation in the previous year with a higher amount for affordable housing. Teignbridge is likely to receive £1.270 million for 2022/23.
- 4.16 Government reformed the new homes bonus reducing the length of payments from 6 years to 4 years. Since these original reforms payments were reduced further by elimination of any legacy payments and funding is for one year only. Government had intimated that it will cease New Homes Bonus after 2021/22 and replace with an alternative source of Housing funding. The spending review has allowed New Homes Bonus for one further year in 2022/23 and to review and cease this funding in future years. No details are available to clarify what this will mean in terms of future funding and whether it will provide similar funding levels to that received under New Homes Bonus. Government had allowed it freedom to change the baseline for 2022/23 however in the provisional settlement this will be left unaltered at 0.4%. The budgeted figures are based upon the provisional settlement with little change anticipated for the final settlement. Immaterial changes will be funded through alterations to the general reserve balance and any major reductions will be funded initially by use of the earmarked funding reserve with savings to be found in future years to replenish the reserve to an appropriate level.
- **4.17** Council tax benefit was replaced by **council tax support** from 1 April 2013. As the support reduces the tax base there is less council tax income for county, fire, police, and towns & parishes. The cost was around 90% funded by government grant initially but then transferred into main grant and not identified separately. The 10% shortfall was covered at Teignbridge, in the first year by one minor change to benefit, technical reforms, and use of transitional grant.
- 4.18 For 2014/15 two minor changes to compensate for the loss of transitional grant were consulted on and introduced. The majority of taxpayers adapted well to these changes, collection has been maintained and spend on council tax support itself continues to go down. There were further changes to the scheme applicable from 1 April 2017. No changes were made for 2018/19 or 2019/20. In 2020/21 the changes moved us to an income banded scheme due to the existing scheme not being compatible with the roll out of Universal Credit and with the aim to simplify administration and support the most vulnerable. In 2021/22 the minor change was to ensure claimants are protected from any adverse impacts to the Council tax reduction scheme arising from measures introduced by the Government to support claimants through the Covid 19 crisis and ensures no additional cost to the scheme. preserving entitlement at original levels. No changes to the scheme are planned for 2022/23 but depending on the annual uprating proposed by DWP in January 2022 we may need to increase the income threshold for claimants in Band 1 to accommodate the increase. This will protect existing claimants currently receiving 100% within this band from receiving a reduction in support to 75% as a result of receiving a small increase in state benefits. This will have a negligible impact on the costs of the scheme.



- **4.19** Teignbridge currently receives £297,000 for administering **housing benefit** and £158,000 for council tax support. **Universal Credit** started for Teignbridge from 9 November 2015 for new single job seekers and we went live with the full service in September 2018. There has been specific help from the department for work and pensions in connection with the transition but the current funding agreement ended in 2017. The main grant funding has been assumed to continue in future years.
- **4.20** The statutory minimum **National Living Wage** increased to £8.91 in April 2021 and will be £9.50 in April 2022. Continued exploration of apprenticeships and training will be encouraged to utilize available apprenticeship levy funding.
- 4.21 The actuarial valuation of the Devon pension fund effective from 1 April 2020 set Teignbridge contributions for future years. These were made up of a basic amount which increased from 14.6% to 16.6% for future service accrual plus an increasing cash sum to reduce the past service deficit. The amended cash sum payment started in 2020/21 at £1,254,000 increasing to £1,347,000 for 2022/23. We agreed to pay the past deficit contributions up-front to obtain a significant discount of 4.5% and this is built into the initial budget proposals. We are also planning to pay £1 million off the pension deficit in 2022/23. This will generate further savings in future year's payments which are projected to be between 6% and 7% every year.
- **4.22 Investment income** remains low. Base rate was reduced to 0.10% on 19<sup>th</sup> March 2020 as part of the measures taken by the Bank of England (BOE) to support the economy during the Covid 19 pandemic. It remained the same until the Bank of England's monetary policy committee meeting on 16 December 2021, when it voted 8-1 to raise base rate to 0.25%. The Bank expects inflation to peak at 6% in April 2022. While Omicron has affected some sectors, the Bank said it was acting now due to its remit to control inflation over the medium term. The forecast path for base rate is for further modest rises, to around 1.0% by the end of 2022. Forecast investment income for the current year is £12,209 with an average daily lend of £33.7 million to the end of December 2021. This represents an average interest rate of 0.036%, in excess of the average 7-day LIBID rate, which has been consistently negative during 2021/22.

Over the last year, the Council has made use of its internal balances to rule out the need for external borrowing. With an underlying need to borrow (Capital Financing Requirement) of £19.6 million at the beginning of 2021/22 (estimated to be £21.2 million by the end of the year) and assuming a combination of Public Works Loans Board (PWLB) 10-year and 25-annuity loans, this represents interest saved of around £346,000.

It is anticipated that the internal balances available in 2022/23 will be lower due to capital expenditure and fewer Covid-related government grants. It is anticipated that net interest will be zero in 2022/23, rising to around £70,000 payable in 2023/24 and £100,000 payable in 2024/25, as further capital



projects are financed with borrowing. The PWLB has revised its borrowing conditions and CIPFA has revised its guidance so that loans are not available to finance investments which are primarily for financial yield.

- **4.23** The latest professional guidance on **reserves** issued in November 2008 recommends a working balance to help cushion the impact of uneven cash flows and avoid unnecessary temporary borrowing and a contingency to cushion the impact of unexpected events or emergencies. Earmarked reserves can also be built up to meet known or predicted requirements. Teignbridge operates with a low level of reserves compared to many districts and will look to utilize these (in particular earmarked reserves) to balance any funding gaps in the medium term financial plan as appropriate.
- **4.24** Our main contingent liability was settled eight years ago and provision has been made for other smaller potential liabilities. The current funding regime including rates retention, new homes bonus and council tax support carries a risk for us of likely more volatility in resources. We are more reliant on income generated from our own fees and charges as government funding reduces and the ongoing reduction in income in 2021/22 due to Covid 19 has created significant uncertainty on likely income receivable for the foreseeable future.
- **4.25** The Audit Commission December 2012 report 'Striking a balance' stated that reserves are an essential part of good financial management. They help councils cope with unpredictable financial pressures and plan for their future spending commitments. The proposed budget recommends general reserves to stay constant at just over £2 million being 13.3% of the net revenue budget in 2021/22 and 12.8% in 2022/23. This equates to 14.2% and 13.7% in later years. General reserves are held to accommodate continuing future uncertainties and increasing reliance on generating our own income.
- **4.26** Historically the **Executive** has **authority** to exceed the approved overall revenue budget by up to £100,000 from general reserves to meet unexpected expenditure within the year. The aim is to replenish the reserves in the same year by making compensating savings as soon as possible. It is recommended to maintain this allowance at £100,000 for future years. All other decisions with regard to budgetary change will be approved by reference to virement rules in the financial instructions.
- 4.27 In conclusion these budget proposals show how Teignbridge can start to prepare for the grant reductions, anticipated funding regime and losses in income due to Covid 19 by continuing to make savings and generate income. The revenue budget is mainly funded over the medium term by savings found, additional income and principally from use of earmarked reserves built up to cover anticipated future reductions in funding however significant work is still required to identify the significant budget gaps which arise as shown in appendix 4 and will be ongoing. This is £2.6 million in 2024/25 before using earmarked reserves (line 14) built up to support the reduced funding together with further savings to be found to meet aspirations to bolster the capital programme in future



years as contributions to capital have been reduced to zero to support the revenue budget and ideally should be re-established at around £0.5 million per annum initially. There may be a bigger budget gap if the alternative housing funding is not forthcoming or lower than the assumptions made. The Chief Finance Officer (CFO) has a statutory duty to balance the budget each year and if this is not achievable at some point in the future it may be necessary for the CFO to issue a s114 notice. Some support for Covid 19 losses has been provided by Government for sales, fees and charges in the first 3 months of 2021/22 and further conversations/lobbying to Government will continue to request funding for other streams of income and the likelihood that the impacts of Covid 19 through operating restrictions and demand will continue throughout 2021/22 and thereafter. Right to buy receipts cease after 2024 increasing funding pressures on the capital programme. Exploration of suggestions from the BEST2020 process (now rebranded as 'Better 2022') and service plan reviews have been incorporated into future budgets. Further suggestions will be worked up and costed to deliver savings to move towards balancing future budget years from 2024/25 alongside the ongoing investigation into commercial investment opportunities, alternative service delivery plans and review of our existing assets and their use. The use/closure of relevant assets and operations going forward will be monitored as part of the changing circumstances caused by the impact of Covid 19. These ideas together with any other income generation opportunities should help to identify funds to reintroduce revenue contributions to the capital programme. Introduction of a Teignbridge lottery scheme will be pursued to assist local community good causes with grant funding alongside any crowd funding opportunities. At the same time general reserves are anticipated to be around 13.3% of the budget at the end of 2021/22 which is equivalent to just over £2.0 million. The budget deficit for 2024/25 is likely to continue into future years and Members will be updated on progress with funding reforms/further Government funding/savings/Covid recovery plans to determine how the funding gap can be closed.

**4.27** These proposals include a £5 increase in council tax next year and subsequent years and substantial capital investment over the next three years. They will be publicised and comments brought back to the Executive before making the final budget recommendation to Council for 22 February 2022.

## 5. CAPITAL PROGRAMME

**5.1** The **capital programme** is shown at **appendix 7** with links to the Teignbridge 10 strategy projects. It continues to include significant provisions for investment in town centres and employment land and increasing support for housing including the Teignbridge 100 and climate change projects. Some of these will require prudential borrowing and each will be the subject of separate reports as the business cases are developed. The programme is partly funded by sales of assets. Community Infrastructure Levy, Section 106 and grant from the Housing Infrastructure Fund is anticipated to fund the



infrastructure plan. Contributions from revenue have been eliminated. A review of suggestions from the Better 2022 process may generate savings to support future revenue budget gaps and potentially re-introducing contributions to capital of £0.5 million per annum.

- **5.2** Government subsidy for housing disabled facilities grants through better care funding (received via Devon County Council) is assumed to continue at £1.25 million per annum. £1.2 million has been received in 2021/22, with the majority invested in grants towards the provision of disabled facilities and energy improvements. There is £1.9 million budgeted over the remainder of 2021/22 and during 2022/23 towards Warm Homes Fund schemes, funded mainly from government grant, with £0.01 million contributed from capital receipts. £1.1 million grant was also received from the Department for Business, Energy and Industrial Strategy in relation to Green Homes grants, mostly for 2021/22.
- **5.3** A provision of £8.5 million has been made over two years for Phase 1 of the Teignbridge 100 housing scheme for affordable and social housing. This is in accordance with the priority Actions outlined in the latest Council Strategy for delivering affordable and social housing, whether through direct delivery or working with developers and housing associations. This is in addition to work which has already commenced as the programme covers the previously approved capital schemes at Drake Road and East Street, Newton Abbot and more recently, shared housing and rough sleeper accommodation schemes. The pipeline covers a range of urban and rural sites, including the Dartmoor National Park. Houses, apartments and bungalows are included and scheme sizes range from 2 to 30.

Figures and timing are indicative and represent current estimates for the remainder of Phase 1 of the Teignbridge 100 projects. Live and approved projects are listed separately. The aim is to deliver the full programme over time, with pipeline projects being brought forward for approval in due course as details are firmed up. Schemes can move up and down the priorities pipeline depending on a number of factors, including planning constraints and affordability. Construction costs are based on a desktop study carried out by an experienced local housing company. Funding is assumed to be a combination of Homes England grant, capital receipts (including right to buy receipts estimated at £0.6 million for 2021/22 and £0.6 million per annum thereafter, ceasing in 2024) section 106 for affordable housing and borrowing. Discussions continue with housing providers over the method of delivery.

In relation to the previously approved custom-build housing scheme at Houghton Barton, an additional £0.6 million of ring-fenced central government grant funding has been received to enable delivery.

A £0.3m provision is also made for a custom self-build scheme in Dawlish, for which a successful grant bid has been made. A report will come forwards in due course once due diligence has reached an appropriate stage.



A shared equity scheme funded from £0.7 million of external planning contributions as approved at Full Council in November 2019 is also included.

- **5.4** The infrastructure delivery plan investment over the next few years contributes to:
  - Improvements to the A382 a further £2.6 million in 2022/23, making a total of £5.1 million, funded from CIL. In addition, there is a provision for £0.6 million towards the Jetty Marsh link road, £2 million provision for South West Exeter transport and £1.5 million provision for transport hubs and public transport, all funded from CIL.
  - £4.78 million budgeted towards Dawlish link road and bridge between 2021/22 and 2023/4, funded from government grant.
  - Provision for Education in the wider Teignbridge area of £6.1 million, funded from community infrastructure levy.
  - Provision for further acquisition, instatement and endowment of green spaces (including contributions towards habitat mitigation and wildlife) of £5.8 million over the remainder of 2021/22 and the next 3 years. This is funded from Housing Infrastructure funding via Devon County Council and developer contributions.
  - Sports and leisure provision of £3.7 million over the next 3 years, including the Den, Teignmouth and Ashburton Road, Newton Abbot and other play area refurbishments. Work continues on understanding the requirements to improve leisure provision post-Covid. Provisions are included for refurbishments at Broadmeadow sports centre and Dawlish leisure centre. These will be the subject of separate reports as business cases are developed.
  - Heart of Teignbridge, coastal and other cycle provision including the Teign Estuary Trail (£2.4 million over three years).
- **5.5** Following successful bids for grant funding under the Public Sector Decarbonisation Scheme for Forde House offices, Newton Abbot Leisure Centre, Broadmeadow Sports Centre and Teignmough Lido, a further provision is included for a third phase application. This will be subject to due diligence and a business case, with a report being brought forward in due course. Grant applications will vary on a site-by-site basis but will broadly involve electricity system upgrades, air handling unit works, solar photovoltaics and energy management system upgrades.

In relation to the Forde House offices decarbonisation and agile working project, the original budget approved by Full Council on 4 May 2021 was £3.04 million based on costings put together by professional multi-disciplinary consultants.

The construction market has been subject to turbulent market pressures due to the pandemic and leaving the European Union. This has put upward pressures on the availability of labour and materials. In addition, the



programming of other planned works which would have taken place in the near future, have been added to the scope to take advantage of economies of scale (e.g. scaffolding costs) and the inevitable disruption associated with this project. Significant items include replacement roof coverings, lightning protection upgrade and replacement switch gear and associated design works. Delivery of the programme is now over 42 weeks instead of the original 30 due to a combination of market pressures and the additional works.

Following a two-stage tender process the Council in conjunction with its consultants scrutinised the final contract arrangements to ensure delivery of the scheme and value for money. The resulting budget requirement is £3.8 million. This figure includes a 5% contingency sum. It is an increase of £760,000 on the original budget. £279,000 is funded from the repairs and maintenance budget, in relation to some of the additional works. It is proposed to fund the remaining shortfall from a combination of capital receipts and borrowing. The final combination will be dependent on the outcome of the Forde House ground floor letting and the business case will be reviewed once this is known. Based on current rental assumptions, the project still meets the Council's minimum 1% return with the revised budget of £3.8 million.

For projects not covered by grant funding, a further £1.2m provision has been made for investment in carbon reduction measures covering the Authority's Scope 1 & 2 carbon footprint as part of the ongoing Carbon Action Plan, which is being developed by the Climate Change Officer. Likely provisions will target emissions arising from the Authority's vehicle fleet and top 15 sites by carbon emissions; provisions are likely to include: fleet electric vehicle charging infrastructure, fleet electric vehicles, onsite renewable energy generation, renewable energy power purchase agreements, thermal fabric improvements and energy efficiency improvements.

A provision of £2m is also made towards strategic energy infrastructure and low carbon, funded from CIL.

5.6 The South West Regional Coastal Monitoring Programme (SWRCMP) is the largest of the National Coastal Monitoring Programmes in England, encompassing 2,450 km of coast between Portland Bill in Dorset and Beachley Point on the border with Wales. It is 100% funded by the Environment Agency. Since its inception in 2006 Teignbridge District Council have acted as the lead authority for the region. The Programme collects a multitude of coastal monitoring data, including topographic beach survey data, bathymetric data, LiDAR, aerial photography and habitat mapping and has a wave buoy and tide gauge network around the South West coast. The data feeds into a long term dataset showing changes to the beaches and coastline of the South West. It ensures that all Coastal Protection Authorities have the evidence to better understand the processes affecting the coast ensuring that coastal defence schemes are designed based on reliable information. In 2022/23 the programme will enter the second year of the current 6 year phase.



**5.7** There is a £2 million provision for employment sites, funded from borrowing. It is anticipated this will be spent on schemes on council owned land, either to invest in new assets or to enhance and make best use of those already available. This will encourage new and existing businesses to set up, move in and stay in the area. The aim is to create better paid jobs and business expansion for a more resilient local economy. Where people can both work and spend leisure time locally, carbon emissions are also reduced. Individual projects will come back to committee as appropriate as business cases are developed.

£19 million is included for town centre investment, including the Future High Streets Fund schemes to help stimulate growth in the local economy and ensure it is an attractive and well-connected environment for local businesses. This is funded from a combination of £9 million government grant, £0.3 million CIL and other external contributions, with the balance from prudential borrowing.

**5.8** £0.27 million is included for a new financial management system which is required to meet the changing demands for financial information, reports and support. The new solution will create efficiencies and have enhanced reporting capabilities allowing managers to access financial information themselves.

There is also £0.26 million in provisions for IT infrastructure projects.

### 6. GROUPS CONSULTED

- 6.1 County, Fire and Police and the public are consulted about any changes to the council tax support scheme. The initial budget proposals have been publicised and considered by Overview and Scrutiny 1 and 2 on 10 and 11 January 2022. They also scrutinised these final plans on 1 and 2 February 2022. Parishes and town councils have been advised of these proposals. There have been two budget meetings with town and parish councils on 16 December 2021 and 20 January 2022.
- **6.2** A budget survey has been put on the website and publicised to encourage feedback. In particular it has been brought to the attention of businesses, the residents' panel and Teignbridge relationship groups. Responses will be reported verbally to this Executive and in the final Council budget report on 22 February 2022.

## 7. TIME-SCALE

The financial plan covers the years 2021/22 to 2024/25. Final consideration of the budget by Council is due on 22 February 2022. At that time the council tax resolution is also approved which covers the total council tax including County, Fire, Police and towns & parishes.

## 8. LEGAL / JUSTIFICATION



The Executive is required under the budget and policy framework procedure rules in the constitution (section 7 (a) and 7 (b)) to agree and recommend a budget to Council each year.

# 9. DATE OF IMPLEMENTATION (CONFIRMATION OF DECISION SUBJECT TO CALL-IN)

Call in does not apply as the final budget recommendations will be considered for approval by Council on 22 February 2022.

	October	November	December	January	February
Government (Chancellor) Autumn Spending Round Statement	27th				
Provisional local government settlement			16th		
Town/parish initial budget/precept meeting			16th		
Executive papers sent out - initial budget proposals			17th		
Start of formal six weeks consultation period			16th		
Budget survey emailed to businesses			16th		
Executive - agree initial financial plan proposals including council tax base				4th	
Overview & Scrutiny 1 & 2 - consider Executive's financial plan				10th/11th	
Council - approve council tax base				13th	
Town/parish follow up budget/precept meeting				20th	
Final settlement expected				31st	
Deadthe for business rates retention estimate to government, county and fire				31st	
Police and Crime Panel consider precept and approve				28th	
Overview & Scrutiny 1 & 2 - consider Executive's final financial proposals					1st/2nd
Executive - agree final financial plan proposals, including budget monitoring					8th
County Cabinet 10.30am budget meeting					11th
Devon County Council 2.15pm - set county precept and council tax					17th
Fire Authority - set fire precept and council tax					18th
Council meeting - consider financial proposals and council tax resolution					22nd
Reserve county budget meeting 10am if required					22nd
Close council tax accounts and start bills print unless delayed if council tax not set					24th
Reserve Council budget meeting if required					24th

## Section 1

Council Tax Base adjustment for Council Tax Support (CTS) and estimated growth								
	Estimated 22/23 Band D	21/22 Council Tax	Estimated Income	Estimated Collection Rate	Estimated Net Income	Estimated 22/23 Base		
	Number	£	£	%	£			
Full band D at November 2021	55,294.2	2,099.47	116,088,510					
less CTS at November 2021	-5,200.6	2,099.47	-10,918,500					
Starting point based on Nov 2021	50,093.6	•	105,170,010					
Anticipated growth at 1%	500.7	2,099.47	1,051,200					
Total (rounded)	50,594.3	2,099.47	106,221,210	98.1%	104,202,990	49,633		
Section 2								
2022/23 Expected Council Tax	(CT) Incom	e at Currer	nt Council Tax	Levels cor	npared with 2	2021/22		
Preceptor			Estimated CT Base	21/22 Council	Expected income			
			Number	Tax £	£			
2022/23 expected income (rounded	D		Number	~	~			
Towns and parishes	)		49,633	81.46	4,043,100			
District			49,633	180.17	8,942,380			
County			49,633	1,511.28	75,009,360			
Fire			49,633	90.00	4,466,970			
Police			49,633	236.56	11,741,180			
Total (rounded) shows a 2.5% inc	crease in exp	ected inco	ome	2,099.47	104,202,990			
2021/22 expected income (rounded	)							
Towns and parishes			48,410	81.46	3,943,470			
District			48,410	180.17	8,722,030			
County			48,410	1,511.28	73,161,065			
Fire			48,410	90.00	4,356,900			
Police			48,410	236.56	11,451,870			
Total (rounded)				2,099.47	101,635,340			

# To show the extra Council Tax in 2022/23 that would be collected for varying increases by percentage and value.

Teignbridge Band D Council Tax 2021/22 (excluding parish precepts)		£180.17
Approved Council Tax Base 2022/23 (at 98.1% collection rate)	[a]	49,633

Cou	g increa ncil Tax 2022/23	for	Total Band D Council Tax 2022/23	Increase in Council Tax income for 2022/23	[b] Total Council Tax income 2022/23	
	Per Year	Per Week	Per Year	Per Year	Per Year	
%	£	£	£	£	£	
0.00	0.00	0.00	180.17	0	8,942,380	
			No cour	No council tax freeze gran		
			Total inc	come	8,942,380	
0.29	0.52	0.01	180.69	25,810	8,968,190	
0.56	1.00	0.02	181.17	49,630	8,992,010	
1.00	1.80	0.03	181.97	89,340	9,031,720	
1.11	2.00	0.04	182.17	99,260	9,041,640	
1.44	2.60	0.05	182.77	129,040	9,071,420	
1.67	3.00	0.06	183.17	148,900	9,091,280	
1.99	3.59	0.07	183.76	178,180	9,120,560	
2.22	4.00	0.08	184.17	198,530	9,140,910	
2.78	5.00	0.10	185.17	248,160	9,190,540	

Note:

[a] Council Tax Base of 49,633 for 2022/23 approved by Council on 13 January 2022

- **[b]** Total Council Tax income is calculated by multiplying the Band D Council Tax by the recommended Council Tax Base of 49,633
- [c] No council tax freeze grant. Referendum limit proposed by government as higher of 2% or above £5 for Band D.

# Revenue Budget Summary

# Appendix 4

Revenue Budget	2021-22	2021-22	2022-23	2023-24	2024-25
	Forecast	Latest	Forecast	Forecast	Forecast
EXPENDITURE	£	£	£	£	£
1 Employees	20,947,310	20,477,420	22,445,940	21,883,670	21,922,030
2 Property	4,919,380	4,784,160	5,049,690	5,197,290	5,390,370
3 Services & supplies	8,654,090	6,497,660	5,597,990	5,669,440	5,752,210
4 Grant payments	25,175,750	26,517,260	21,606,120	19,606,120	17,566,120
5 Transport	756,430	732,450	811,440	827,770	845,740
6 Leasing & capital charges	1,660,430	1,845,760	1,692,160	1,952,330	2,319,780
7 Contributions to capital	0	387,340	0	0	0
8 Total expenditure	62,113,390	61,242,050	57,203,340	55,136,620	53,796,250
INCOME					
9 Sales	-381,450	-583,290	-581,450	-598,890	-616,860
10 Fees & charges	-10,501,050		-10,280,900	-10,589,330	-10,907,010
11 Grants - income	-26,544,070			-19,868,660	-17,868,660
12 Property income	-3,350,260	-2,982,990	-3,100,730	-3,486,750	-3,921,560
13 Other income & recharges	-2,727,380	-3,501,670	-2,621,940	-2,700,600	-2,781,620
14 Transfer from (-) / to earmarked reserves	-3,314,200	-1,119,540	-2,644,030	-3,338,740	-2,640,330
15 Total income	-46,818,410	-45,767,740	-41,097,710	-40,582,970	-38,736,040
16 Total net service cost	15,294,980	15,474,310	16,105,630	14,553,650	15,060,210
Funding		, ,	, ,	, ,	, ,
17 Council tax	-8,722,030	-8,722,030	-9,190,540	-9,533,070	-9,881,630
18 Council tax/community charge surplus(-) / deficit	26,200	0,122,000	-62,310	0	0
19 Revenue support grant	0	0	0	0	0
20 Rates baseline funding	-3,393,800	-3,393,800	-3,393,800	-3,603,000	-3,661,000
21 Estimated rates retention and pooling gain	-1,339,070	-1,492,200	-1,752,200	-100,000	-200,000
22 New homes bonus	-1,484,520	-1,484,520	-1,270,200	0	0
23 Alternative housing funding	0	0	0	-1,000,000	-1,000,000
24 Other grants	-381,760	-381,760	-436,580	-317,580	-317,580
25 Budget gap (-) to be found	0	0	0	0	0
26 Total funding	-15,294,980	-15,474,310	-16,105,630	-14,553,650	-15,060,210
27 -Surplus/shortfall	0	0	0	0	0
28 General reserves at end of year	1,986,659	2,059,681	2,059,681	2,059,681	2,059,681
29 General reserves as % of net revenue budget	13.0%	13.3%	12.8%	14.2%	13.7%

#### Revenue Budget Detail

All Services

### Appendix 5

Managing Director/La	and Of Comise	2020-21	2021-22	2022-23
Managing Director/He		Actual	Outturn	2022-23 Budget
Corporate Services		£	£	Eudger £
A Pujol	Business Improvement & Development	<b>بر</b> 462,351	<b>ء</b> 358,310	<b>بر</b> 428,340
	Communications	233,134	397,880	432,790
A Pujol M Flitcroft	Democratic Services	713,553	733,680	432,790 745,890
P Shears		,	,	,
M Flitcroft	Electoral Services	187,228	223,730	198,900
	Finance	631,352	754,910	785,920
P Shears	Human Resources	479,256	527,630	521,010
M Flitcroft	Internal Audit & Information Governance	162,573	203,010	268,200
M Flitcroft	Legal	342,795	411,870	416,820
M Flitcroft	Procurement	26,762	39,100	42,330
P Shears	Strategic Leadership Team	469,841	473,470	486,990
		3,708,845	4,123,590	4,327,190
Strategic Place		(100.004)	(22.270)	(=0,0(0)
N Blaney	Building Control	(182,861)	(62,370)	(58,210)
A Pujol	Customer Services	544,728	662,280	685,210
N Blaney	Development Management	465,284	714,040	543,790
N Blaney	Economy & Assets	126,903	17,480	358,120
A Pujol	Housing	1,154,941	1,241,950	1,329,500
N Blaney	Parking	(1,430,808)	(2,597,130)	(2,962,410)
A Pujol	Revenues & Benefits	403,467	329,360	728,310
N Blaney	Spatial Planning	225,888	526,880	526,460
		1,307,542	832,490	1,150,770
Environment, Health	& Wellbeing			
L Montgomery	Community Safety	114,351	118,360	115,270
L Montgomery	Environmental Health	951,375	1,191,830	1,189,890
L Montgomery	Green Spaces & Active Leisure	973,181	1,122,320	1,170,610
L Montgomery	Leisure	1,258,586	969,440	981,190
L Montgomery	Licensing	(21,200)	(24,830)	(40,330)
L Montgomery	Resorts	59,520	86,280	163,730
L Montgomery	Waste, Recycling & Cleansing	5,540,411	6,106,360	6,167,000
Emongomory	Walte, Resyaining a creationing	8,876,223	9,569,760	9,747,360
			0,000,100	0,141,000
	Total all services	13,892,610	14,525,840	15,225,320
		13,032,010	14,323,040	13,223,320
	Financing Items	18,815	561,130	880,310
	Totals per actual/budget papers	13,911,426	15,086,970	16,105,630
	Contributions to Capital	130,121	387,340	-
	Totals per actual/budget papers	14,041,547	15,474,310	16,105,630
		<u> </u>	<u> </u>	, ,

#### Notes:

There is a glossary of terms at the end of this appendix

Executive Member: Manager: Activity Area:	Gary Taylor Nigel Hunt Building Control		2020-21 Actual		2021-22 Outturn		2022-23 Budget
	EXPENDITURE	FTE	£	FTE	£	FTE	£
	Employees	21.5	874,987	20.5	937,560	22.0	1,021,450
	Property		33,737		29,820		29,820
	Services & Supplies		107,218		116,450		116,360
	Grant Payments		-		-		-
	Transport		39,731		59,260		61,050
	Leasing & capital charges		-		-		-
			1,055,674		1,143,090		1,228,680
	INCOME						
	Sales		-		-		-
	Fees & Charges	-	976,622	-	980,300	-	1,055,900
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	261,914	-	208,130	-	230,990
	Transfers from earmarked reserves		-	-	17,030		-
			(1,238,535)	·	(1,205,460)		(1,286,890)
Service Cost			(182,861)	- <u></u>	(62,370)		(58,210)
Service cost - £'s per h	ead of population		-1.36		-0.46		-0.43

Executive Member: Manager: Activity Area:	Martin Wrigley Lloyd Purchase Business Transformation <u>EXPENDITURE</u>	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	Employees Property Services & Supplies Grant Payments Transport Leasing & capital charges	7.5	265,020 70,896 52,122 191,101 563 -	5.0	193,860 24,790 168,280 24,180 870	5.0	286,860 13,110 102,420 26,000 520
	INCOME		579,702		411,980		428,910
	Sales Fees & Charges Property Income Grants - income Other income & recharges Transfers from earmarked reserves	-	- 567 104,906 11,878 -	- - -	- 570 37,830 14,270 1,000	-	- 570 - -
			(117,351)		(53,670)		(570)
Service Cost			462,351		358,310		428,340
Service cost - £'s per h	ead of population		3.45		2.65		3.15

Executive Member: Manager: Activity Area:	Alan Connett Louise Raymond Communications	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	<u>EXPENDITURE</u>						
	Employees	4.0	181,952	5.0	194,850	5.0	241,540
	Property		3,416		3,440		3,440
	Services & Supplies		47,995		51,840		57,940
	Grant Payments		-		147,750		129,170
	Transport		-		-		700
	Leasing & capital charges		-		-		-
			233,363		397,880		432,790
	INCOME						
	Sales		-		-		-
	Fees & Charges		-		-		-
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	229		-		-
	Transfers from earmarked reserves		-		-		-
			(229)		0		0
Service Cost			233,134		397,880		432,790
Service cost - £'s per h	nead of population		1.74		2.95		3.18

Executive Member: Manager: Activity Area:	Martin Wrigley Rebecca Hewitt Community Safety	FTE	2020-21 Actual £	2021-22 Outturn FTE £	
	EXPENDITURE		2		112 2
	Employees	2.0	113,227	2.0 106,900	2.0 103,610
	Property		3,265	1,820	1,820
	Services & Supplies		7,080	7,540	7,740
	Grant Payments		69,872	124,160	-
	Transport		907	2,100	2,100
	Leasing & capital charges		-	-	-
		<u> </u>	194,352	242,520	115,270
	INCOME			,	,,,
	Sales		-	-	-
	Fees & Charges		-	-	-
	Property Income		-	-	-
	Grants - income	-	14,727	- 85,270	-
	Other income & recharges	-	65,273	- 38,890	-
	Transfers from earmarked reserves		-	-	-
			(80,001)	(124,160)	0
Service Cost			114,351	118,360	115,270
Service cost - £'s per	head of population		0.85	0.88	0.85

Executive Member: Manager: Activity Area:	Martin Wrigley Tracey Hooper Customer Services		2020-21 Actual		2021-22 Outturn		2022-23 Budget
		FTE	£	FTE	£	FTE	£
	EXPENDITURE						
	Employees	22.5	465,506	22.0	528,710	19.0	549,370
	Property		9,526		24,660		9,590
	Services & Supplies		69,696		108,910		126,250
	Grant Payments		-		-		-
	Transport		-		-		-
	Leasing & capital charges		-		-		-
			544,728	. <u> </u>	662,280		685,210
	INCOME						
	Sales		-		-		-
	Fees & Charges		-		-		-
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges		-		-		-
	Transfers from earmarked reserves		-		-		-
			0	_	0		0
Service Cost			544,728		662,280		685,210
Service cost - £'s per h	ead of population		4.06		4.90		5.03

Executive Member: Manager: Activity Area:	Alan Connett Sarah Selway Democratic Services	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	EXPENDITURE Employees Property Services & Supplies Grant Payments Transport Leasing & capital charges	3.5	560,262 5,326 114,674 37,190 - -	3.5	568,860 6,390 118,030 47,000 - -	3.0	572,520 5,360 119,890 47,000 1,120
	INCOME		717,452		740,280		745,890
	Sales Fees & Charges Property Income Grants - income Other income & recharges Transfers from earmarked reserves	-	- - - 3,899 -	_	- - - - - 6,600		- - - - - -
			(3,899)		(6,600)		0
Service Cost			713,553		733,680		745,890
Service cost - £'s per hea	ad of population		5.32		5.43		5.48

Executive Member: Manager: Activity Area:	Gary Taylor Ros Eastman Development Management <u>EXPENDITURE</u>	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	Employees Property Services & Supplies Grant Payments Transport Leasing & capital charges	33.0	1,251,045 55,315 271,191 - 19,153	32.0	1,346,860 59,760 358,850 - 27,550 -	32.0	1,275,720 60,260 273,050 - 27,550 -
	INCOME	=	1,596,705		1,793,020		1,636,580
	Sales Fees & Charges Property Income Grants - income Other income & recharges Transfers from earmarked reserves	-	930,513 - - 200,908 -	- - -	- 861,910 - 6,000 172,770 38,300	-	- 1,092,370 - - 420 -
Service Cost			(1,131,421) 465,284		(1,078,980) 714,040		(1,092,790) 543,790
Service cost - £'s per h	nead of population		3.47		5.29		4.00

Executive Member: Manager: Activity Area:	Nina Jeffries/Richard Keeling Fergus Pate and Stephen Forsey Economy & Assets	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	EXPENDITURE						
	Employees	41.5	1,105,047	38.0	1,031,210	35.0	1,487,910
	Property		674,185		885,590		752,040
	Services & Supplies		934,703		582,310		387,340
	Grant Payments		5,461,218		2,466,430		1,130
	Transport		4,987		12,820		12,760
	Leasing & capital charges		-		-		-
			8,180,140		4,978,360		2,641,180
	INCOME						
	Sales	-	4,636	-	300	-	300
	Fees & Charges	-	68,718	-	100,260	-	102,130
	Property Income	-	2,046,056	-	1,922,900	-	2,029,740
	Grants - income	-	5,535,153	-	2,572,900		-
	Other income & recharges	-	398,673	-	352,640	-	150,890
	Transfers from earmarked reserves		-	-	11,880		-
			(8,053,237)		(4,960,880)	_	(2,283,060)
Service Cost			126,903		17,480		358,120
Service cost - £'s per	head of population		0.95		0.13		2.63

Executive Member: Manager: Activity Area:	Alan Connett Cathy Ruelens Electoral Services	FTE	2020-21 Actual £ FT	2021-22 Outturn FE £	2022-23 Budget FTE £
	EXPENDITURE				
	Employees	3.0	107,434 3.	.0 126,690	2.0 97,710
	Property		7,392	29,340	7,340
	Services & Supplies		119,567	224,710	95,720
	Grant Payments		-	-	-
	Transport		80	290	290
	Leasing & capital charges		-	-	-
			234,473	381,030	201,060
	INCOME				
	Sales		-	-	-
	Fees & Charges	-	2,047	- 2,160	- 2,160
	Property Income		-	-	-
	Grants - income	-	9,392	-	-
	Other income & recharges	-	35,806	- 155,140	-
	Transfers from earmarked reserves		-	-	-
			(47,245)	(157,300)	(2,160)
Service Cost			187,228	223,730	198,900
Service cost - £'s per l	head of population		1.40	1.66	1.46

Executive Member: Manager: Activity Area:	Alistair Dewhirst David Eaton and Paul Nicholls Environmental Health <u>EXPENDITURE</u>	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	Employees	23.0	790,540	23.5	890,930	22.5	907,470
	Property		54,425		60,820		57,570
	Services & Supplies		202,643		251,840		249,010
	Grant Payments		-		-		-
	Transport		23,518		31,750		32,190
	Leasing & capital charges		6,324		6,330		3,000
		_	1,077,450		1,241,670		1,249,240
	INCOME						
	Sales	-	5,226	-	6,000	-	6,000
	Fees & Charges	-	22,721	-	28,160	-	38,910
	Property Income		-		-		-
	Grants - income	-	55,421		-		-
	Other income & recharges	-	42,707	-	10,510	-	14,440
	Transfers from earmarked reserves		-	-	5,170		-
			(126,075)		(49,840)		(59,350)
Service Cost		_	951,375		1,191,830		1,189,890
Service cost - £'s per	head of population		7.09		8.83		8.74

Executive Member: Manager: Activity Area:	Richard Keeling Martin Flitcroft Finance		2020-21 Actual		2021-22 Outturn		2022-23 Budget
	EXPENDITURE	FTE	£	FTE	£	FTE	£
	Employees	14.5	597,557	15.5	702,350	15.5	743,090
	Property	14.5	20,299	15.5	20,440	15.5	20,440
	Services & Supplies		43,380		20,440 53,560		42,590
	Grant Payments				-		-
	Transport		120		_		530
	Leasing & capital charges		-		-		-
			661,356		776,350		806,650
	INCOME				- ,		
	Sales		-		-		-
	Fees & Charges		-		-		-
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	30,003	-	21,440	-	20,730
	Transfers from earmarked reserves		-		-		-
			(30,003)		(21,440)		(20,730)
Service Cost			631,352		754,910		785,920
Service cost - £'s per h	nead of population		4.71		5.59		5.77

Executive Member: Manager: Activity Area:	John Nutley Lorraine Montgomery Green Spaces & Active Leisure		2020-21 Actual		2021-22 Outturn		2022-23 Budget
		FTE	£	FTE	£	FTE	£
	<u>EXPENDITURE</u>						
	Employees	13.5	405,164	10.5	381,740	10.5	419,630
	Property		812,049		966,860		974,660
	Services & Supplies		311,401		273,320		217,700
	Grant Payments		589		4,400		4,750
	Transport		10,155		10,770		10,490
	Leasing & capital charges		-		-		-
			1,539,358		1,637,090		1,627,230
	INCOME						
	Sales	-	2,204	-	2,690	-	1,280
	Fees & Charges	-	208,009	-	249,290	-	252,490
	Property Income	-	161,334	-	162,470	-	180,520
	Grants - income	-	27,817	-	8,150		-
	Other income & recharges	-	166,814	-	75,820	-	22,330
	Transfers from earmarked reserves		-	-	16,350		-
			(566,177)		(514,770)		(456,620)
Service Cost			973,181		1,122,320		1,170,610
Service cost - £'s pe	r head of population		7.25		8.31		8.60

Service cost - £'s per he	ead of population		8.61		9.20		9.77
Service Cost		_	1,154,941		1,241,950		1,329,500
		=	(2,008,585)	_	(1,833,240)	_	(1,220,760)
	Transfers from earmarked reserves		-	-	93,330		-
	Other income & recharges	-	251,084	-	111,600	-	76,190
	Grants - income	-	1,189,119	-	1,030,570	-	531,770
	Property Income	-	563,051	-	595,020	-	610,220
	Fees & Charges	-	3,780	-	1,520	-	1,380
	Sales	-	1,550	-	1,200	-	1,200
	INCOME		-,,		-,,		,,
			3,163,525		3,075,190		2,550,260
	Leasing & capital charges		-		-		-
	Transport		27,978		20,190		19,630
	Grant Payments		526,342		579,270		503,860
	Services & Supplies		672,183		671,830		613,440
	Property		395,833		368,780		372,040
	Employees	31.0	1,541,190	32.0	1,435,120	25.5	1,041,290
	EXPENDITURE						
/ totivity / a out	nouonig	FTE	£	FTE		FTE	£
Activity Area:	Housing		Actual		Outturn		Budget
Manager:	Amanda Pujol		2020-21		2021-22		2022-23

Executive Member: Manager: Activity Area:	Alan Connett Tim Slater Human Resources <u>EXPENDITURE</u>	FTE	2020-21 Actual £ FT	2021-22 Outturn E £	2022-23 Budget FTE £
	Employees Property Services & Supplies Grant Payments Transport Leasing & capital charges	7.0	337,622 8.0 15,697 125,539 - 398 -	0 374,970 15,720 136,790 - 150 -	8.0 388,650 15,720 116,110 - 530 -
	INCOME	_	479,256	527,630	521,010
	Sales Fees & Charges Property Income Grants - income Other income & recharges Transfers from earmarked reserves		- - - - - -	- - - - -	- - - - -
			0	0	0
Service Cost			479,256	527,630	521,010
Service cost - £'s per h	nead of population		3.57	3.91	3.83

Executive Member: Manager: Activity Area:	Richard Keeling Sue Heath Internal Audit & Information Governance <u>EXPENDITURE</u>	FTE	2020-21 Actual £ FT	2021-22 Outturn E £	2022-23 Budget FTE £
	Employees Property Services & Supplies Grant Payments Transport Leasing & capital charges	3.5	149,426 3.9 7,947 13,160 - - -	5 182,660 8,000 12,780 - 130 -	3.5 247,670 8,000 12,910 - 180 -
	INCOME		170,533	203,570	268,760
	Sales Fees & Charges Property Income Grants - income Other income & recharges Transfers from earmarked reserves	-	- - - 7,960 -	- - 560	- - - 560 -
Service Cost			(7,960) 162,573	(560) 203,010	(560) 268,200
Service cost - £'s per l	nead of population		1.21	1.50	1.97

Executive Member: Manager: Activity Area:	Richard Keeling Paul Woodhead Legal	FTE	2020-21 Actual	FTE	2021-22 Outturn	FTE	2022-23 Budget £
	<u>EXPENDITURE</u>	FIL	Ľ	FIE	L	FIE	L
	Employees	6.0	344,286	7.0	399,460	7.0	409,660
	Property		10,557		10,770		10,630
	Services & Supplies		39,617		43,530		38,280
	Grant Payments		-		-		-
	Transport		15		-		440
	Leasing & capital charges		-		-		-
			394,474		453,760		459,010
	INCOME						
	Sales		-		-		-
	Fees & Charges	-	40,617	-	39,300	-	40,200
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	11,063	-	2,590	-	1,990
	Transfers from earmarked reserves		-		-		-
			(51,680)		(41,890)		(42,190)
Service Cost			342,795		411,870		416,820
Service cost - £'s per	head of population		2.56		3.05		3.06

Executive Member: Manager: Activity Area:	John Nutley James Teed Leisure		2020-21 Actual		2021-22 Outturn		2022-23 Budget
	<u>EXPENDITURE</u>	FTE	£	FTE	£	FTE	£
	Employees	69.5	1,311,474	69.0	1,308,450	66.0	1,746,780
	Property		715,951		804,670		893,710
	Services & Supplies		228,434		318,920		328,470
	Grant Payments		-		15,000		15,000
	Transport		1,926		4,430		4,430
	Leasing & capital charges		1,305		5,140		2,010
			2,259,090		2,456,610		2,990,400
	INCOME		· · ·				· · · ·
	Sales	-	966	-	11,170	-	10,740
	Fees & Charges	-	310,068	-	1,304,520	-	1,820,840
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	689,470	-	171,480	-	177,630
	Transfers from earmarked reserves		-		-		-
			(1,000,505)		(1,487,170)	_	(2,009,210)
Service Cost			1,258,586		969,440		981,190
Service cost - £'s per he	ead of population		9.38		7.18		7.21

Executive Member:	Alistair Dewhirst						
Manager:	Andrea Furness		2020-21		2021-22		2022-23
Activity Area:	Licensing		Actual		Outturn		Budget
		FTE	£	FTE	£	FTE	£
	<u>EXPENDITURE</u>						
	Employees	3.4	111,289	3.0	112,660	3.0	116,250
	Property		6,305		6,350		6,350
	Services & Supplies		45,853		51,860		51,480
	Grant Payments		-		-		-
	Transport	-	127		360		270
	Leasing & capital charges		-		-		-
			163,319		171,230		174,350
	INCOME						
	Sales		-		-		-
	Fees & Charges	-	183,922	-	194,460	-	214,680
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	597		-		-
	Transfers from earmarked reserves		-	-	1,600		-
			(184,519)		(196,060)		(214,680)
Service Cost			(21,200)		(24,830)		(40,330)
Service cost - £'s per	head of population		-0.16		-0.18		-0.30

Executive Member: Manager: Activity Area:	Nina Jeffries Stephen Forsey Parking <u>EXPENDITURE</u>	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	Employees Property Services & Supplies Grant Payments Transport Leasing & capital charges	9.0	252,571 711,177 275,046 1,313 1,709 9,164	9.0	256,920 699,410 351,740 - 3,650 9,160	9.0	262,470 735,690 313,590 - 3,650 4,600
	INCOME	-	1,250,980		1,320,880	_	1,320,000
	Sales Fees & Charges Property Income Grants - income Other income & recharges Transfers from earmarked reserves	- - -	2,457,611 142,184 - 81,993 -	- - -	- 3,811,560 52,370 - 53,920 160	- -	- 4,177,430 51,060 - 53,920 -
Service Cost		=	(2,681,787)	_	(3,918,010)	=	(4,282,410)
Service cost - £'s per he	ad of population	=	-10.66		-19.23		-21.77
Executive Member: Manager: Activity Area:	Richard Keeling Rosanna Wilson Procurement & Commissioning <u>EXPENDITURE</u>	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £

	Employees	1.0	55,215	1.0	57,380	1.0	58,870
	Property		3,642		3,670		3,670
	Services & Supplies		3,692		5,360		5,670
	Grant Payments		-		-		-
	Transport		104		-		60
	Leasing & capital charges		-		-		-
			62,652		66,410		68,270
	INCOME						
	Sales		-		-		-
	Fees & Charges		-		-		-
	Property Income		-		-		-
	Grants - income		-		-		-
	Other income & recharges	-	35,890	-	27,310	-	25,940
	Transfers from earmarked reserves		-		-		-
			(35,890)		(27,310)		(25,940)
Service Cost			26,762		39,100		42,330
Service cost - £'s p	er head of population		0.20		0.29		0.31

Executive Member: Manager: Activity Area:	John Nutley Sarah Holgate Resorts	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	EXPENDITURE						
	Employees	9.5	186,427	9.5	160,450	9.5	254,260
	Property		77,464		81,860		59,530
	Services & Supplies		46,921		83,510		73,270
	Grant Payments		-		-		-
	Transport		2,205		3,530		4,130
	Leasing & capital charges		-		-		-
			313,018		329,350		391,190
	INCOME						
	Sales		-		-		-
	Fees & Charges	-	14,095	-	13,640	-	13,380
	Property Income	-	226,442	-	226,110	-	210,760
	Grants - income		-		-		-
	Other income & recharges	-	12,960	-	3,320	-	3,320
	Transfers from earmarked reserves		-		-		-
			(253,497)		(243,070)		(227,460)
Service Cost			59,520		86,280		163,730
Service cost - £'s per	head of population		0.44		0.64		1.20

Executive Member: Manager: Activity Area:	Richard Keeling Tracey Hooper Revenues & Benefits EXPENDITURE	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	Exployees Property Services & Supplies Grant Payments Transport Leasing & capital charges	30.5	788,232 91,867 700,390 25,574,203 64 -	30.5	855,780 92,280 732,850 23,072,980 2,020 -	28.0	949,040 74,480 687,510 20,839,210 1,870 -
	INCOME	_	27,154,627	·	24,755,910	_	22,552,110
	Sales Fees & Charges Property Income Grants - income Other income & recharges Transfers from earmarked reserves	- - -	80,529 - 26,322,661 347,971 - (26,751,160)		- 137,500 - 23,756,080 494,780 38,190 (24,426,550)	- - -	137,500 - 21,308,790 377,510 - ( <b>21,823,800</b> )
Service Cost		=	403,467		329,360	_	728,310
Service cost - £'s per he	ead of population		3.01		2.44		5.35

Executive Member: Manager: Activity Area:	Gary Taylor Michelle Luscombe/Fergus Pate Spatial Planning	FTE	2020-21 Actual £	FTE	2021-22 Outturn £	FTE	2022-23 Budget £
	<u>EXPENDITURE</u>						
	Employees	9.5	440,265	8.5	405,350	8.5	420,290
	Property		8,926		8,990		8,990
	Services & Supplies		91,974		253,700		112,750
	Grant Payments		-		12,610		-
	Transport		48		4,190		4,480
	Leasing & capital charges		-		-		-
			541,212		684,840		546,510
	INCOME						
	Sales		-		-		-
	Fees & Charges	-	0	-	50	-	50
	Property Income		-		-		-
	Grants - income	-	200,792	-	12,610	-	20,000
	Other income & recharges	-	114,533	-	40,160		-
	Transfers from earmarked reserves		-	-	105,140		-
			(315,325)		(157,960)		(20,050)
Service Cost			225,888		526,880		526,460
Service cost - £'s per	head of population		1.68		3.90		3.87

Executive Member: Manager: Activity Area:	Alan Connett Phil Shears Strategic Leadership Team	FTE	2020-21 Actual £ FTI	2021-22 Outturn E £	2022-23 Budget FTE £
	EXPENDITURE				
	Employees	5.0	440,613 5.0	0 439,810	5.0 453,490
	Property		15,036	15,140	15,140
	Services & Supplies		12,906	14,470	14,310
	Grant Payments		-	-	-
	Transport		1,389	4,320	4,320
	Leasing & capital charges		-	-	-
			469,944	473,740	487,260
	INCOME				
	Sales		-	-	-
	Fees & Charges		-	-	-
	Property Income		-	-	-
	Grants - income		-	-	-
	Other income & recharges	-	103	- 270	- 270
	Transfers from earmarked reserves		-	-	-
			(103)	(270)	(270)
Service Cost			469,841	473,470	486,990
Service cost - £'s per	head of population		3.50	3.51	3.58

Executive Member: Manager: Activity Area:	Alistair Dewhirst Chris Braines Waste, Recycling & Cleansing <u>EXPENDITURE</u>	FTE	2020-21 Actual £	FTE	2021-22 Outturn £		2022-23 Budget £
	Employees Property Services & Supplies Grant Payments Transport Leasing & capital charges	179.0	5,396,361 526,403 1,036,876 - 494,086 1,352,852	182.0	5,741,250 526,960 1,092,290 23,480 584,160 1,418,840	185.0	6,050,450 549,900 955,480 40,000 658,240 1,198,900
	INCOME	_	8,806,578	·	9,386,980	·	9,452,970
	Sales Fees & Charges Property Income Grants - income Other income & recharges Transfers from earmarked reserves	-	430,966 1,087,600 13,433 - 1,734,168 -	- - - -	561,930 1,204,880 14,400 23,480 1,475,930 -	- - -	561,930 1,331,480 18,000 - 1,374,560 -
Service Cost	ead of population	=	(3,266,168) 5,540,411 41.30		(3,280,620) 6,106,360 45.22		(3,285,970) 6,167,000 45.31

#### Glossary

#### Column Headings

2020-21 Actual - the actual cost of the service for last year

2021-22 Outturn - the likely cost of the service for this year

2022-23 Budget - the budget proposed for the service for next year

FTE – the budgeted full time equivalent average permanent staff numbers for the year The numbers ignore spend on agency staff/temporary staff and Members allowances

#### Expenditure

Employees - includes staff related costs such as salaries, training, recruitment and employee insurance

Property – all property related costs including rent, rates, utilities, repairs, maintenance, cleaning and property insurance (including central offices and depot costs)

Services and Supplies – covers the purchase of goods and services including items such as printing, stationery, contractors, postage, telephones, specialist fees & Strata

Grant Payments – specific payments for grants and rent subsidies including rent allowances, council tax benefit, councillors' community fund and rural aid

Transport - includes fuel, vehicle repairs and maintenance, travel and subsistence costs

Leasing - includes cost of vehicles and equipment subject to lease and/or rental agreement

#### Income

Sales - income from the sale of items including recycled materials

Fees & Charges - income generated from services where we charge a fee, including car parks, land charges,

leisure, planning and building regulation

Grant Income - this identifies grants mainly toward specific costs such as rent allowances

Property Income – income related to property such as rent, rights and lettings

Other Income - income not covered by any of the above including contributions to costs

	Final	-	- ees and Ch 2022-23	arges	Appendix 6
	Actual 2020-21	Probable 2021-22	Proposed 2022-23	Dept Total 2022-23	
Service	£	£	£	£	Department
Building Control	- 976,622	- 980,300	- 1,055,900	- 1,055,900	Building Control
Land Charges	- 245,111	- 214,000	- 212,000		
Planning	- 685,909	- 638,940	- 870,000		
Planning Admin	8,646				
Street Naming	- 8,139	- 6,920	- 8,320	- 1,092,370	Development Management
Livestock Market	- 3,897	- 4,700	- 2,590		
Old Forde house	- 3,807		- 9,000		
Retail Market	- 61,015	- 86,310	- 90,540	- 102,130	Economy & Assets
Electoral Registration	- 2,047	- 2,160	- 2,160	- 2,160	Electoral Services
Dog Control	- 997	- 750	- 150		
Health & Food Safety	- 1,787				
Health Licence Fees	- 16,542				
Litter Clearance	- 3,350				
Nuisance Parking	-	- 50	- 50		
Private Water Supply Sampling	- 45	-	-	- 38,910	Environmental Health
Amenity & Conservation Sites	- 764	- 1,200	- 1,860		
Cemetery Fees	- 154,340				
Shaldon Golf	- 44,993	- 81,570			
Sports Pitches	- 7,911	- 15,320	- 14,110	- 252,490	Green Spaces & Active Leisure
Housing	- 3,780	- 1,520	- 1,380	- 1,380	Housing
Legal Fees	- 40,617	- 39,300	- 40,200	- 40,200	Legal
Broadmeadow Sports Centre	- 9,273	- 28,280	- 74,620		
Dawlish Leisure Centre	- 28,771				
Leisure Childcare	597	-	-		
Leisure Memberships	- 225,426	- 794,970	- 1,069,690		
Newton Abbot Leisure Centre	- 47,195		- 453,180		
Outdoor Pools	-	-	- 38,070	- 1,820,840	Leisure
Gambling Act 2006	- 18,576	- 20,700	- 25,080		
Hackney Carriage	- 47,376				
Licensing Act 2004	- 117,970			- 214,680	Licensing
Car Parks	- 2,457,611	- 3,811,560	- 4,177,430	- 4,177,430	Parking
Beach huts	810	- 8,880	- 8,550		
Boat Storage	- 14,905	,			
Leisure Events	-	-	- 70	- 13,380	Resorts
Council Tax	- 80,529	- 137,500	- 137,500	- 137,500	Revenues & Benefits
Local Development Framework	- 0	- 50	- 50	- 50	Spatial Planning
Abandoned Vehicles	574	-	-		
Commercial Waste / Household Refuse	- 1,079,418	- 1,196,580	- 1,323,180		
Composting Tailate for Disabled	- 83	-	-		
Toilets for Disabled Vehicle Workshop	- 54 - 8,618			- 1,331.480	Waste, Recycling & Cleansing
· ········			5,200	.,	u u u u u u u u u u u u u u u u
Grand Totals:	- 6,386,851	- 8,929,510	- 10,280,900	- 10,280,900	=

						38,477	25,888	26,577	29,931	24,011	
Code /bid no.	Asset/Service Area		Description	Provision?	C/f ?	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Council Strategy
						BUDGET 2021-22	BUDGET 2021-22	BUDGET 2022-23	BUDGET 2023-24	BUDGET 2024-25	
						£'000 (Inc Fees)	£'000	£'000 (Inc Fees)	£'000	£'000	
KG1	Bakers Park		Bakers Park development (S106)	No C	v		185				8. Out and about and active
KL1	Broadband		Contribution to Superfast Broadband subject to procurement arrangements (RS) (2022/23) subject to satisfactory assurances of funds being spent within Teignbridge area.	No				250			6. Investing in prosperity
Provision	Broadmeadow Sports Centre		Provision for Broadmeadow Sports Centre Improvement Plan (S106/BC).	Yes		1,675			838	837	8. Out and about and active
KF1	Broadmeadow Sports Centre		Replacement roof (S106,CIL)	No			668				8. Out and about and active
KM4	Car parks		Replacement of pay on foot with pay and display machines (CR)	No C	v		63				3. Going to town
KM6	Car parks		Machines for new sites and replacement machines where required. (CR)	No C	v		10				3. Going to town
KJ8	Chudleigh		Pump track (S106)	No C	v		76				8. Out and about and active
KY5	Climate Change		Carbon reduction projects (CR)	No	v		232				10. Action on climate
Provision	Climate Change		Provision for heating and fabric improvements at Forde House (PB)	Yes		815					10. Action on climate
KY6	Climate Change		Forde House Decarbonisation and Flexible Working Arrangements (GG,CR,PB,RS)	No			2,110	1,690			10. Action on climate
Provision	Climate Change		Provision for Solar PV (PB)	Yes		75			75		10. Action on climate
Provision	Climate Change	/	Provision for Carbon Action Plan (PB)	Yes		310	-	378	864		10. Action on climate
Provision	Climate Change		Provision for Public Sector Decarbonisation Scheme 3rd Phase Project (GG, PB)	Yes				1,000			
Provision	Climate Change		Energy infrastructure and low carbon (CIL)	Yes					2,000		10. Action on climate
KY7	Climate Change		Leisure Site Measures (GG)	No		3,000	2,203				10. Action on climate
KR1	Coastal Monitoring		SW Regional Coastal Monitoring Programme. (GG,EC)	No	v	1,126	1,607	1,998	1,880	1,210	9. Strong communities
KR5	Coastal Monitoring		Coastal asset review: project management support (GG)	No	v		10	29			9. Strong communities
KR6	Coastal Monitoring		Coastal asset review (GG)	No	v			259			9. Strong communities
KG8	Cycle paths		Teign Estuary Trail (CIL)	No C	v		100				7. Moving up a gear
Provision	Cycle paths		Teign Estuary Trail (CIL)	Yes						1,500	7. Moving up a gear
Provision	Cycle paths		Provision for Other cycling (CIL)	Yes		280	280	170	250	250	7. Moving up a gear
Provision	Cycle paths		Dawlish/Teignmouth Cycle Schemes (CIL)	Yes		205	205	200			7. Moving up a gear
Provision	Cycle paths	/	Heart of Teignbridge Cycle Provision (CIL)	Yes		90	90				7. Moving up a gear
KX7	Dawlish		Dawlish link road and bridge (GG)	No	v	3,344	355	549	3,873		7. Moving up a gear
Provision	Dawlish Leisure Centre		Provision for Dawlish Leisure Centre Improvement Plan (S106,BC).	Yes		1,321			661	660	8. Out and about and active

						C/f	38,477	25,888	26,577	29,931	24,011	
Code /bid no.	Asset/Service Area		Description	Provision	1?	?	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Council Strateg
							BUDGET 2021-22		BUDGET 2022-23	BUDGET 2023-24	BUDGET 2024-25	
							£'000 (Inc Fees)					
Provision	Habitat Regulations		Provision for Habitat Regulations infrastructure measures (CIL)	Yes		٧	70		337	88	88	4. Great places to live & work
Provision	Heart of Teignbridge: Employment		Provision for employment sites (BC: Prudential Borrowing)	Yes			2,000			2,000		6. Investing in prosperity
KL2	Heart of Teignbridge: Employment		Newton Abbot employment land feasibility (BC: Prudential Borrowing)	No		٧		17				6. Investing in prosperity
KX8	Heart of Teignbridge		A382 Improvements (CIL)	No			1,500	1,500	2,600			7. Moving up a gear
Provision	Heart of Teignbridge		Jetty Marsh Link Road (CIL)	Yes					600			7. Moving up a gear
KW2	Heart of Teignbridge		Houghton Barton Link Rd (Prudential temporary internal Borrowing)	No	с	٧	440	1,250				7. Moving up a gear
KW8	Heart of Teignbridge		Houghton Barton land (EC)	No		v		62				4. Great places to live & work
KW8	Heart of Teignbridge		Houghton Barton land (GG)	No				585				
KW4	Heart of Teignbridge		Mineral Rights (S106)	No				85				4. Great places to live & work
JW/JV	Housing		Discretionary - Disrepair Loans & Grants (CR)	No			24	24	24	24	24	1. A roof over our heads
JM/JV	Housing		Better Care-funded grants re: Housing loans and grants policy, including Disabled Facilities (GG)	No		٧	1,000	1,640	1,250	1,250	1,250	1. A roof over our heads
JV7	Housing	1	Warm Homes Fund (Park Homes) (GG)	No		٧	383	85	127			1. A roof over our heads
JV3	Housing		Warm Homes Fund (Category 1 Gas and Category 2 Air Source Heat Pumps) (GG)	No		٧	1,490	662	994			1. A roof over our heads
JV2	Housing		Green Homes Fund (GG)	No				1,148				1. A roof over our heads
JY3	Housing		Broadhempston Community Land Trust (CR,RS)	No	с	٧		3				1. A roof over our heads
JY3	Housing		Teign Housing: Widecombe in the Moor (GG)	No			65	95				1. A roof over our heads
JY3	Housing		Additional Social Housing in Newton Abbot (East St) (CR, RS,GG, BC: Prudential Borrowing,S106)	No		v		761				1. A roof over our heads
JY3	Housing		Additional Social Housing in Newton Abbot (Drake Road) (CR,RS,GG,BC: Prudential Borrowing,S106)	No	с	٧		282				1. A roof over our heads
JY3	Housing		Aller Road Kingsteignton (CR)	No		٧		20				1. A roof over our heads
Provision	Housing		Provision for Shared Equity Scheme (CR)	Yes				158				1. A roof over our heads
JY8	Housing		Teignbridge 100: Social/Affordable Housing Shared Equity Scheme (S106)	No		٧		668				1. A roof over our heads
Provision	Housing		Teignbridge 100: Social/Affordable housing (GG; CR; PB; S106): Phase 1	Yes			2,197		4,261	4,260		1. A roof over our heads
JY4	Housing		Teignbridge 100: Social/Affordable housing (GG; CR; PB; S106) Dawlish Shared Housing	No				356				1. A roof over our heads
Provision	Housing		Teignbridge 100: Social/Affordable housing (GG; CR; PB; S106) Rough Sleeper Accommodation	Yes				530				1. A roof over our heads
JY6	Housing		Teignbridge 100: Social/Affordable housing (GG; CR; PB; S106) Newton Abbot Rough Sleeper Accommodation	No				136				1. A roof over our heads
JY6	Housing		Teignbridge 100: Social/Affordable housing (GG; CR; PB; S106) Dawlish Rough Sleeper Accommodation	No				125				
Provision	Housing		Orchard Lane, Dawlish (GG)	Yes					275			1. A roof over our heads
									2/5			in the second

					38,477	25,888	26,577	29,931	24,011	
Code /bid no.	Asset/Service Area	Description	Provision?	C/f ?	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Council Strategy
					BUDGET 2021-22	BUDGET 2021-22	BUDGET 2022-23	BUDGET 2023-24	BUDGET 2024-25	
					£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000 (Inc Fees)	£'000	-
KV4	IT - Customer Services	Customer Portal (CR)	No		34	34	6			10. Vital, Viable Council
KV6	IT 17-18 Strata projects	Grounds, Street, Public Realm (CR)	No	٧		16				10. Vital, Viable Council
KV6	IT 17-18 Strata projects	Environmental Health: Idox (CR)	No (	v		13				10. Vital, Viable Council
KV7	IT - Planning	Planning system improvements (CR)	No	v	18	36				10. Vital, Viable Council
KV8	IT - Capital contribution	Ongoing contributions towards Strata (CR)	No		41	41	41	41	41	10. Vital, Viable Council
Provision	IT - Capital contribution	SAN replacement (CR)	Yes		137		137			10. Vital, Viable Council
Provision	IT - Capital contribution	Data Centre Relocation (CR)	Yes		27		27			10. Vital, Viable Council
Provision	IT - Capital contribution	NCSC Zero Trust (CR)	Yes		41		41			10. Vital, Viable Council
Provision	IT - Capital contribution	System upgrade costs - 2012 server replacement (CR)	Yes				27			10. Vital, Viable Council
Provision	IT - Capital contribution	Office 365 (CR)	Yes				27			
KV9	IT - Finance	Provision for Finance Convergence (CR)	No		167	20	247			10. Vital, Viable Council
Provision	IT - Property and Assets	SaM improvements (CR)	Yes		25		25			10. Vital, Viable Council
KV2	IT - Revenue & Benefits	Civica upgrade (CR)	No	٧		6				10. Vital, Viable Council
KX9	Marsh Barton	Marsh Barton Station (CIL)	No (	v		1,300				7. Moving up a gear
KG4	Newton Abbot	3G artifical playing pitch, Coach Road, Newton Abbot (CR)	No 7	v		34				8. Out and about and active
KW7	Newton Abbot	Drake Road Garages Refurbishment (CR)	No			26				10. Vital, Viable Council
Provision	Newton Abbot Leisure Centre	Provision for Newton Abbot Leisure Centre Improvement Plan (S106;CR) (2025-30)	Yes		350					8. Out and about and active
KF5	Newton Abbot Leisure Centre	Newton Abbot Leisure Centre Gym Equipment (CR,S106)	No	v	40	136	40	40	40	8. Out and about and active
KL8	Newton Abbot Town Centre Regeneration	Newton Abbot Town Centre Improvements (GG)	No		400		400			3. Going to town
KX1	Newton Abbot Town Centre Regeneration	Halcyon Rd (BC:Prudential Borrowing)	No	٧	3,000			6,389		3. Going to town
KL9	Newton Abbot Town Centre Regeneration	Cattle Market Enabling Works (CR)	No		200	200				3. Going to town
<l7< td=""><td>Newton Abbot Town Centre Regeneration</td><td>Bradley Lane Enabling Works (CR)</td><td>No</td><td>٧</td><td></td><td>32</td><td></td><td></td><td></td><td>3. Going to town</td></l7<>	Newton Abbot Town Centre Regeneration	Bradley Lane Enabling Works (CR)	No	٧		32				3. Going to town
KW9	Newton Abbot Town Centre Regeneration	Cinema (CR)	No	٧		18				3. Going to town
KX2	Newton Abbot Town Centre Regeneration	Sherborne House: town centre regeneration/Social Housing (BC: Prudential Borrowing)	No	٧	2,400	-	200			3. Going to town
коз	Newton Abbot Town Centre	Future High Street Fund project: Market Improvements (GG, BC: Prudential Borrowing)	No		2,043	351	335	2,298	2,236	3. Going to town
<b>KO</b> 2	Newton Abbot Town Centre	Future High Street Fund project: Gateway to the Town Centre and Queen Street (GG, CIL, EC)	No			288	657		23	3. Going to town
KO1	Newton Abbot Town Centre	Future High Street Fund project: National Cycle Network Improvements (GG, CIL)	No			135	-		2	3. Going to town
KO4	Newton Abbot Town Centre	Future High Street Fund project: Cinema development (GG, BC: Prudential Borrowing)	No			804	5,429	-	-	3. Going to town
KG5	Open Spaces	Courtenay Park band stand roof refurbishment (RS)	No			38				

				C/f	38,477	25,888	26,577	29,931	24,011	
Code /bid no.	Asset/Service Area	Description	Provision?	?	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Council Strateg
					BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	
					2021-22 £'000	2021-22 £'000	2022-23 £'000	2023-24 £'000	2024-25 £'000 (Inc Fees)	
KW5	Open Spaces	Cirl bunting land (S106)	No		(Inc Fees) 146	(Inc Fees) 65	(Inc Fees) 146	(Inc Fees) 146		4. Great places to live & work
KB5	Open Spaces	Rangers' tractor (RS,EC)	No (	:		22				8. Out and about and active
Provision	Play area equipment/refurb	Provision for Dawlish play space flagship provision (S106)	Yes	v			75			8. Out and about and active
Provision	Play area equipment/refurb	Provision for Powderham Newton Abbot play space equipment (S106)	Yes		30			30		8. Out and about and active
Provision	Play area equipment/refurb	Provision for Newton Abbot Play Area (S106)	Yes	v			150			8. Out and about and active
KJ2	Play area equipment/refurb	Ogwell Play Area (S106)	No (	:		26				8. Out and about and active
KJ4	Play area equipment/refurb	Decoy refurb (S106/CIL)	No (	v		300				8. Out and about and active
Provision	Play area equipment/refurb	Provision for Den, Teignmouth play area overhaul (S106/CIL)	Yes		200		280			8. Out and about and active
Provision	Play area equipment/refurb	Provision for Meadow Centre Teignmouth play area major refurb (S106)	Yes		30	-				8. Out and about and active
Provision	Play area equipment/refurb	Provision for Palace Meadow, Chudleigh play space overhaul (S106)	Yes		15	-				8. Out and about and active
<j6< td=""><td>Play area equipment/refurb</td><td>Furlong Close, Buckfastleigh (CR)</td><td>No</td><td>v</td><td></td><td>28</td><td></td><td></td><td></td><td>8. Out and about and active</td></j6<>	Play area equipment/refurb	Furlong Close, Buckfastleigh (CR)	No	v		28				8. Out and about and active
Provision	Play area equipment/refurb	Provision for Teignbridge-funded play area refurb/equipment (CR)	Yes		86		86			8. Out and about and active
KB1	SANGS/Open Spaces	SANGS land purchase (South West Exeter) (GG)	No	٧	611	120	128	348		4. Great places to live & work
KB1	SANGS/Open Spaces	SANGS instatement (South West Exeter) (GG)	No	٧	95	194	100	305		4. Great places to live & work
KB1	SANGS/Open Spaces	SANGS endowment (South West Exeter) (GG)	No		1,602	1,602	457	616		4. Great places to live & work
<b7< td=""><td>SANGS/Open Spaces</td><td>SANGS endowment (Dawlish) (CIL,S106,Habitat Regulations planning obligations)</td><td>No</td><td>٧</td><td></td><td>1,315</td><td></td><td></td><td></td><td>4. Great places to live &amp; work</td></b7<>	SANGS/Open Spaces	SANGS endowment (Dawlish) (CIL,S106,Habitat Regulations planning obligations)	No	٧		1,315				4. Great places to live & work
Provision	SANGS/Open Spaces	New Countryside Parks (CIL)	Yes							4. Great places to live & work
Provision	South West Exeter	Provision for South West Exeter Transport (CIL)	Yes			-			2,000	7. Moving up a gear
Provision	Teignbridge	Provision for Education (CIL)	Yes		350				6,100	4. Great places to live & work
<b>KX</b> 3	Teignmouth Town Centre	Teignmouth Town Centre Regeneration (includes feasibility budget) (BC: Prudential Borrowing)	No	٧	4,784	20				6. Investing in prosperity
Provision	Teignmouth	Provision for Teignmouth open space (S106)	Yes		50					4. Great places to live & work
KR1	Teignmouth	Beach Management Plan (GG)	No	v	38	115				9. Strong communities
Provision	Transport	Transport Hubs and Public Transport (CIL)	Yes					1,500		7. Moving up a gear
Provision	Transport	A30 Park and Ride (CIL) (2025-30)	Yes							7. Moving up a gear
Provision	Waste Management	Provision for Bulking Station - replace telehandlers 2024-29 (RS)	Yes			-				2. Clean scene
Provision	Waste Management	Provision for Bulking Station - replace Sortline (CR)	Yes				175			2. Clean scene
Provision	Waste Management	Provision for additional Waste vehicles (PB)	Yes				200			2. Clean scene
(S1	Waste Management	(PB) Provision for Waste vehicles (PB)	No						7,509	2. Clean scene
	-	Provision for replacement card baler (2026)							7,509	
Provision	Waste Management	(CR)	Yes		407	107	450	455	100	2. Clean scene
S0	Waste Management	Purchase of Wheeled Bins (CR;RS)	No	I.	107 <b>38,477</b>	167 <b>25,888</b>	150 <b>26,577</b>	155 <b>29,931</b>	160 <b>24,011</b>	2. Clean scene

Total 2021-22 to 2024-25

(327) (266)

(6,331) (4,332) (964) (39,781) (22,462)

(31,944) (106,407)

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# TEIGNBRIDGE DISTRICT COUNCIL CAPITAL PROGRAMME 2021-22 TO 2024-25

					38,477	25,888	26,577	29,931	24,011	
Code /bid no.	Asset/Service Area	Description	Provision?	C/f ?	ORIGINAL	LATEST	LATEST	LATEST	LATEST	Council Strategy
					BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	
					2021-22	2021-22	2022-23	2023-24	2024-25	
					£'000		£'000			
					(Inc Fees)					

				(Inc Fees)	(Inc Fees)	(Inc Fees)	(Inc Fees)	(Inc Fees
	FUNDING							
	GENERAL							
	Revenue contributions to reserve towards future expenditure				(60)			
	Revenue contributions applied to existing expenditure							
	Capital Receipts Unapplied - Brought forward			(2,872)	(3,391)	(2,033)	(508)	(312
	Capital Receipts - Anticipated			-	(205)	-	-	
	Budgeted Revenue Contribution plus additional for specific schemes			-	(327)	-	-	
	Use of Revenue Contributions Reserve			-	(16)	(250)	-	
	Government Grants			(11,714)	(9,019)	(9,659)	(9,320)	(1,210
	S106			(758)	(1,121)	(477)	(401)	(12
	Other External Contributions Community Infrastructure Levy			(2,740)	(778) (4,522)	(163) (4,162)	- (3,838)	(2)
	Internal Borrowing			(2,140)	(4,522)	- (4,102)	(0,000)	(0,04)
	Capital receipts to fund CFR				596			
	Capital Receipts Unapplied - Carried forward			1,269	2,033	508	312	11
	Business cases: Prudential borrowing HOUSING			(16,003)	(2,447)	(3,411)	(10,642)	(11,24
	Capital Receipts Unapplied - Brought			(1,772)	(3,035)	(2,782)	(2,152)	(1,04
	forward Capital Receipts - Anticipated			(1,112)	(0,000)	(50)	(171)	(1,01
							(171)	(5
	Capital Receipts - Right to Buy			(600)	(600)	(600)	-	
	Better Care Funding and other government grants.			(2,752)	(4,383)	(3,165)	(1,775)	(1,25
	S106			-	(1,284)	(464)	(464)	
	Other External Contributions			-	-		-	
	Internal or Prudential Borrowing			(1,916)	(160)	(2,021)	(2,021)	
	Budgeted Revenue Contribution plus additional for specific schemes.			-	-	-		
	Use of Revenue Contributions Reserve							
	Capital Receipts Unapplied - Carried forward			1,431	2,782	2,152	1,049	1,07
FOTAL FUNDING				(38,477)	(25,888)	(26,577)	(29,931)	(24,01
				-	-	-	-	
	Programme Funding							
	Budgeted and additional Revenue Contribution			-	(327)	-	-	
	Revenue Contributions earmarked reserve.			-	(16)	(250)	-	
		Capital Receipts				(2,805)	(1,470)	(22
	Section 106			(758)	(2,405)	(941)	(865)	(12
	Other External Contribution Grant			- (14,466)	(778) (13,402)	(163) (12,824)	- (11,095)	(2) (2,46
	Community Infrastructure Levy Internal borrowing			(2,740)	(4,522)	(4,162)	(3,838)	(9,94
	Business cases: Prudential borrowing			(17,919)	(2,607)	(5,432)	(12,663)	(11,24
	Total			(38,477)	(25,888)	(26,577)	(29,931)	(24,01
	Balance of capital receipts			(2,700)	(5,415)	(2,660)	(1,361)	(1,18
Key:	EC - External Contributions GG - Government Grant CR - Capital Receipt RS - Revenue Savings BC - Business Case PB - Prudential Borrowing C - project complete. Where this relates to payment of a contribution, indicates contribution has been paid. * - Provisional scheme, pending full approval							
	Climate Change project							

Bold

Denotes a change in the programme

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